



Welcome!



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Advanced Practice Overview



History

- 2005: less than 100 APRNs at Vanderbilt
- Office of Advanced Practice began as virtual center within Vanderbilt School of Nursing
- Numbers continue to expand (935+)
 - NP/CNS: ~660
 - CRNAs: ~160
 - CNMs: ~48
 - CNS: ~20
 - PAs: ~47

HISTORICAL OVERVIEW OF ADVANCED PRACTICE



National Timeline

VUMC Timeline

American College of Nurse Midwives established ← 1955
CRNA credential officially recognized ← 1956

1950's

→ 1958 → First VUSN MSN degree awarded

Loretta Ford develops first NP program,
University of Colorado ← 1965
Rapid increase in CNS programs & jobs ← 1967

1960's

→ 1964 → First CRNA hired

One of first FNP programs, Primex,
begins at University of Washington ← 1971
65 NP Programs in US; NAPNAP established ← 1973

1970's

→ 1970 → First VUSN CNS graduates; CNSs join VUMC
→ 1972 → First VUSN FNP graduates
→ 1973 → First FNP in VUMC Internal Medicine Clinic
→ 1974 → First FNP joins Occupational Health
→ 1975 → More FNP's join Pediatrics & OB/GYN Practices
→ 1976 - '80 → FNP's & CNSs increase in OP & IP settings

15,000 US NP ← 1979

22,000 - 24,000 NPs ← 1983
AANP established ← 1985

1980's

→ 1982 → Estimated 35 APRNs in VUMC IP & OP settings

AANP creates Certification program ← 1993
NEJM article "Advance Practice Nursing--
Good Medicine for Physicians" ← 1994
National Association of CNS' founded ← 1995
68,300 US NPs ← 1999

1990's

→ 1995 → CNM Faculty Practice Established
→ 1997 → First VUSN CNM graduates

82,000 NPs ← 2001
97,000 NPs ← 2003
106,000 NPs; National NP Week Recognized ← 2004

2000's

→ 2005 → 100 APRN's; Virtual CAPNAH created
→ 2008 → Launch of Clinical Practice Grand Rounds
→ 2009 → 479 Advanced Practice Professionals (APP)

120,000 NPs ← 2007

130,000 NPs ← 2009

140,000 NPs ← 2010

148,000 NPs ← 2011

157,000 NPs ← 2012

171,000 NPs; 90,000 US PAs ← 2013

192,000 NPs; 70,000 CNSs ← 2014

53,000 CRNAs; 11,000 CNMs ← 2015

2010's

→ 2010 → 519 APPs
→ 2011 → 569 APPs; DNP CC Fellowship launched
→ 2012 → 627 APPs
→ 2013 → 679 APPs
→ 2014 → 699 APPs; LEAP! Mentoring Program launched
→ 2015 → 750 APPs

Anticipate 244,400 NPs in US ← 2025

2020's

Office of Advanced Practice

VANDERBILT UNIVERSITY
MEDICAL CENTER



Magnet Hospital

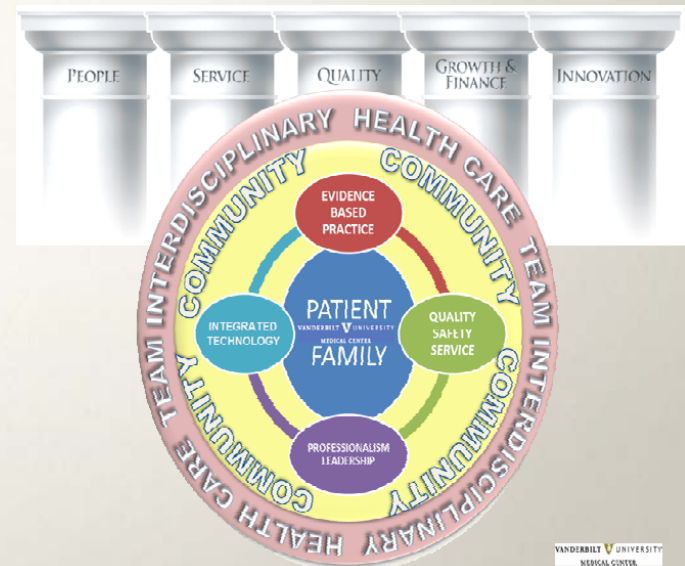
“ . . person, place, object, or situation that exert attraction”

- Commitment, quality, & excellence in nursing
- Awarded by American Nurses Credentialing Center (ANCC)
- 9% of US hospitals designated



Professional Practice Model

- Evidence based practice
- Quality, safety, service
- Professionalism and Leadership
- Integrated Technology





Essential Model Components

- Transformational Leadership
- Structural Empowerment
- Exemplary Professional Practice
- New Knowledge, Innovations & Improvements
- Outcomes



Shared Governance Model



*“A commitment to others to have an **active voice** and participation in improving practice in collaboration leaders.”*

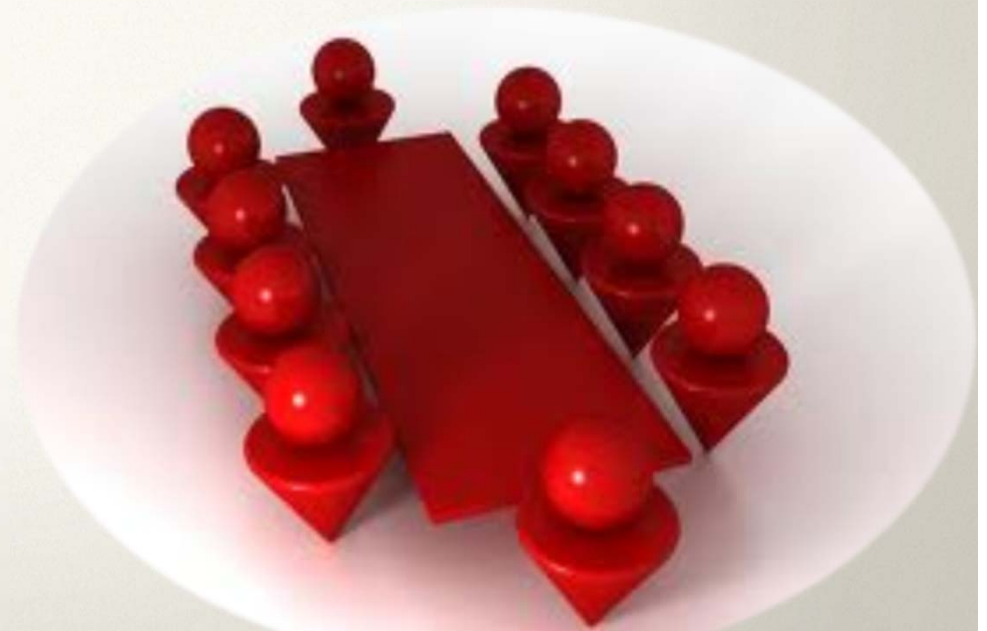
- Supports Principles of:
 - Decentralized decision making,
 - Shared accountability,
 - Partnerships to deliver.





Advanced Practice Committees

- Advanced Practice Council – Meets quarterly
- Advanced Practice Standards
- Professional Development/Grand Rounds
- AP Leadership Board





Vanderbilt University Medical Center's
Office of Advanced Practice and
Nursing Education and Professional Development
Presents

2017
**Advanced Practice
Grand Rounds**

VANDERBILT  UNIVERSITY
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Professionalism, Collaboration & Teamwork



Building Relationships: Nursing

- Invest in development
- Devote equal energy/time
- CREDO behaviors (Orientation Handbook p.5)
 - Service is highest priority
 - Communicate effectively
 - Professional self-conduct
 - Committed to my colleagues
- Maintain self-awareness





Building Relationships: Physician

- Promote trust & credibility
- Integrated into care
- Continuous presence
- Increase knowledge & expertise



Collaboration



- “. . . joint & cooperative, integrates individual perspectives & expertise of team members”
(Resnick & Bonner, 2003, p. 344)
- Enhances empowerment
- Increases job effectiveness & satisfaction
- Associated with improvements in:
 - Patient outcomes
 - Healthcare costs
 - Decision making





Good & Bad Teamwork



<https://www.youtube.com/watch?v=ftPOy4yUGMQ>

APRN/PA Patient Care Center (PCC), Hospital or Area	Name	Title
CRNA/VPEC	Brent Dunworth	Director/Chief CRNA
MEDICINE	Jane Case	Director
NEUROSCIENCES	Briana Witherspoon	Director
OBGYN - DEPT	Angela Wilson-Liverman	Division Director
SURGERY (and TRAUMA/OrthoTrauma/Pain)	Billy Cameron	Director
TRANSPLANT	Deonna Moore	Director
VCH Acute and Critical Care	Michelle Terrell	Director
VCH Acute and Outpatient Care	Jill Kinch	Director
VHVI	Tiffany Street	Director
VICC	Jennifer Mitchell	Director
OBGYN-SON MIDWIFERY & SON CLINICS	Pam Jones	Sr. Associate Dean Community Partnerships
PSYCHIATRY	Molly Butler	Team Lead
OCCUPATIONAL HEALTH	Catherine Qian	Clinical Manager
ORTHOPAEDICS	Mary Duvanich/Jonathan Riggs	Administrative Director/Team Lead

Which of the following does **NOT** describe a Magnet designated facility?

- A. Committed to quality and excellence in nursing
- B. Awarded by Centers for Medicare/Medicaid (CMS)
- C. Only 9% of US hospitals have designation
- D. Awarded by American Nurses Credentialing Center (ANCC)

Which of the following describes the culture of shared governance:

- A. Advocacy of active voice
- B. Commitment to active participation
- C. Improving practice through collaboration
- D. All of the above**

All of the following are true regarding collaboration **except**:

- A. Includes perspectives & expertise of team members
- B. Enhances empowerment
- C. Decreases job satisfaction**
- D. Is associated with improved patient outcomes



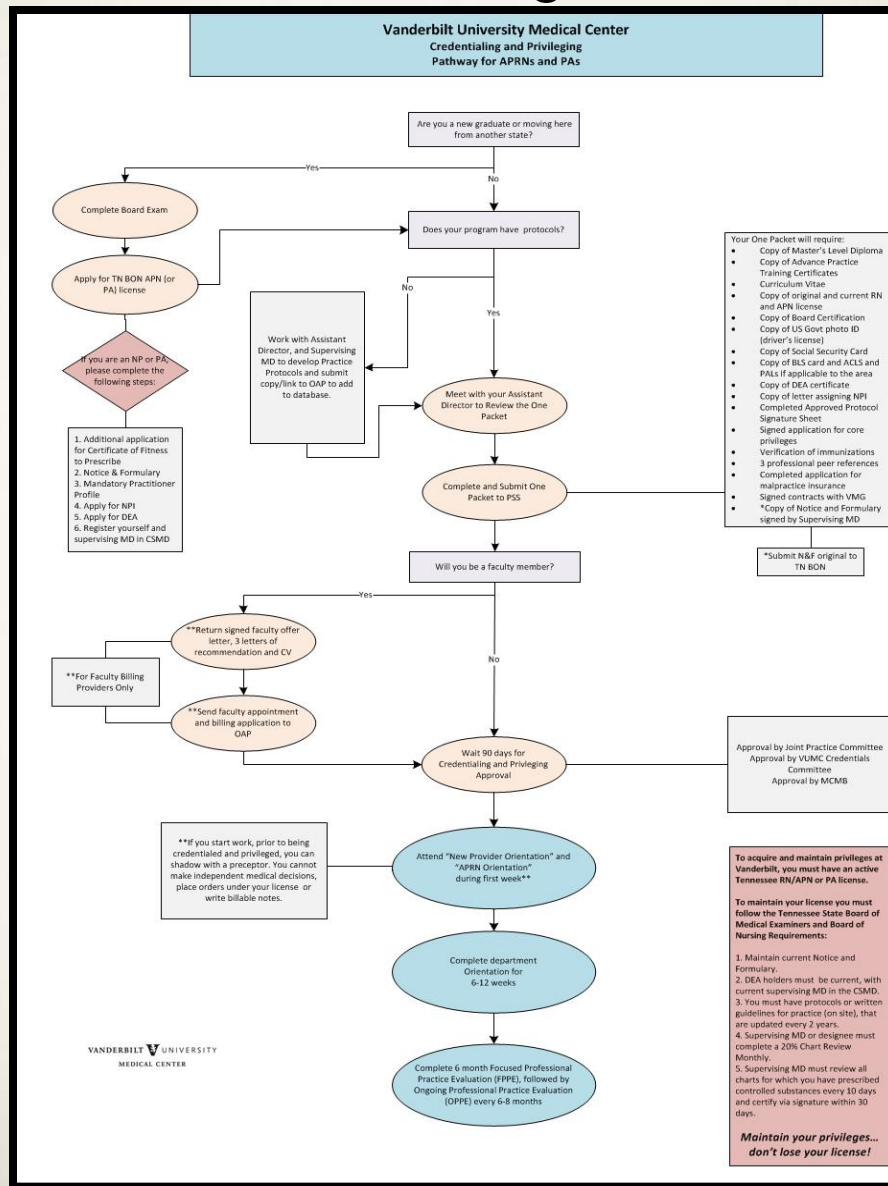
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Credentialing & Privileging



Process Flow

Advanced Practice Credentialing and Privileging Process





Credentialing & Privileging Forms

- One Packet
 - Core Privileges
 - 90-120 Days to prepare file for committee
- Reappointment Application
 - Every 2 years
- Advanced Practice Non-Core Privileges
 - When applying for procedural privileges

Orientation Handbook p.17-15



Credentialing & Privileging (cont'd)

- ***Delineation of Privileges (DOP)***: Clinical privileges granted based upon scope of practice and competencies
- [Collaborative Request](#): (BON requirement) online submission, report changes within 30 days
- [PA Supervising Physician Form](#) (BME requirement) online submission, report changes within 30 days
- [Process](#) must be completed within 120 days
- Review [Medical Staff Bylaws/Rules/Regulations](#)



Privileges

- **Core:** granted when competency verified after committee review
 - Joint Practice
 - VUMC Credentialing Committee
 - Medical Center Medical Board



VANDERBILT UNIVERSITY
MEDICAL CENTER
APPLICATION FOR CLINICAL PRIVILEGES
NURSE PRACTITIONER

Name: _____
Date: _____

Please Check One:
 Initial Appointment Reappointment
 Change of Department/Primary Supervising Physician

I am requesting clinical privileges to function as a nurse practitioner in
Department: _____
Practice location(s): _____
Supervising Physician(s): _____
Collaborating Physician(s): _____

To be eligible to request clinical privileges as a nurse practitioner, the applicant must meet the following minimum criteria:

1. **Basic Education:** Registered Nurse
Successful completion of an accredited Master's degree program or higher in an advanced practice nursing specialty.

2. **Board Certification:** Must be appropriately Board Certified in a nursing specialty:
 Acute Care
 Adult
 Pediatric Acute
 Pediatric Primary
 Women's health
 Psychiatric/mental health
 Geriatrics
 Family
 Neonatal
 Other: _____
Date Certified: _____ Date Recertified: _____

3. **Licensure/certifications:** Tennessee RN license
 Tennessee Advanced Practice Nursing Certificate
 DEA certificate if appropriate
 National Provider Identification Number (NPI)

4. **Faculty Appointment:** SOM SON NA

5. **Practice guidelines:** Approved

6. **Notice and Formulary:** Approved/Filed with Board of Nursing

08/14/08
Revised 3/19/09

Page 1 of 2

Core Privileges

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APPLICATION FOR CLINICAL PRIVILEGES
NURSE PRACTITIONER

7. Privileges requested for:
- Core: Inpatient and outpatient specialty specific Evaluation and Management (E & M) of patients
 - Non-core Advanced Procedures

Inpatient and Outpatient Evaluation and Management Core Privileges

- Obtain and document a health history;
- Perform and document complete, system-focused, or symptom-specific physical examination;
- Assess the need for and perform additional screening and diagnostic testing, based on initial assessment findings;
- Prioritize data collection;
- Perform daily rounds/clinic visits on assigned patient population;
- Document daily progress notes, plan of care, evaluation and discharge summary;
- Manage diagnostic tests through ordering and interpretation;
- Formulate differential diagnoses by priority;
- Prescribe appropriate pharmacologic and non-pharmacologic treatment modalities.
- Utilize evidence-based, approved practice protocols in planning and implementing care;
- Initiate appropriate referrals and consultations;
- Provide specialty specific consultation services upon request and within specialty scope of practice;
- Facilitate the patient's transition between and within health care settings, such as admitting, transferring, and discharging patients.

Requesting Nurse Practitioner: _____ Date: _____



Privileges (cont'd)

- ***Non-Core/Specialized/Procedural:***
 - Given only after procedural competency demonstrated
 - After competency threshold met, MD/preceptor presence not necessary
- Medical necessary
- Volume supported





Privileges (cont'd)

- **Master Procedural List:** used for DOP; can only be altered upon committee review
- **Procedural Log**
 - Assures ongoing competency
 - Tracks & validates procedures completed
 - Star Panel's Procedural Notes
 - Submit w application to PSS
q 2 yrs for reappointment





Advanced Procedural Privileges

Application for [Advanced Procedure Privileges](#)

- requested by AP Leader
- obtained from Provider Support Services (PSS)
- collaboratively completed w/ AP leader and/or collaborating physician
- returned to PSS

Orientation Handbook pp.39-40



- Can submit for additional privileges in January, July & October
- Documentation of procedural competency must verify successful completion w/o complications
- High Risk requiring separate application
 - Colposcopy Privileges
 - Moderate Sedation Privileges
 - Neonatal Circumcision Privileges
 - Nitrous Oxide Administration

Additional Privileges

VANDERBILT UNIVERSITY MEDICAL CENTER
APPLICATION FOR
ADVANCED PROCEDURE PRIVILEGES
ADVANCED PROFESSIONAL STAFF WITH PRIVILEGES (PSP)

INSTRUCTIONS

1. **Advanced Procedure Privileges:** Approved procedural privileges requiring additional education and training and may be granted only upon evidence of initial and ongoing competency.
2. **Form Requirement:** Professional Staff Privileged providers requesting advanced procedure privileges must do so using this form. Requests with supporting documentation are submitted to Provider Support Services and thereafter reviewed by the Joint Practice Committee.
 - Colposcopy, Moderate Sedation, Circumcision, and Nitrous Oxide Administration privileges require a separate application available through Provider Support Services.
 -
3. **Supporting Documentation:** Requests for advanced procedure privileges at initial appointment, reappointment and additional privilege additions must be supported by the following:
 - a. Log of procedures performed indicating MR #, date, proceduralist, preceptor, and name of procedure; **and/or** *simulation/animal lab certificate of completion as appropriate.
 - b. Current procedural protocols are accessible from the practitioner's worksite and on file with the Office of Advanced Practice.
 - c. Required forms must be signed by supervising physician.
 - d.
4. **Supervision:** Initial procedures must be proctored by a privileged provider, under direct, personal instruction and supervision. Once required initial procedures have been completed and competency verified and documented by proctor, the practitioner may perform the procedures under direct supervision with a privileged provider on-site and immediately available. Supervision would continue until privileges are approved through the privileging process.
5. **Scope:** Advanced procedures will only be approved if medically necessary as an integral part of the provider's scope of practice.
6. **Competency**:** The initial and continued competency requirements are subject to validation and attestation of competency and requirements may be increased based on national standards or at the supervising physician's discretion.
7. **FPPE/OPPE:** All providers privileged to perform advanced procedures are subject to the mandates of focused professional practice evaluation (FPPE) and ongoing professional practice evaluation (OPPE).
8. If a procedure is not listed on this form, please refer to the "Application for Adding Advanced Procedures to the Advanced Procedure Privileges Form". Formal review and approval of this application by the Joint Practice Committee is necessary **before** a provider may be privileged to perform the procedure.

Additional Privileges

VANDERBILT UNIVERSITY MEDICAL CENTER
APPLICATION FOR
ADVANCED PROCEDURE PRIVILEGES
ADVANCED PROFESSIONAL STAFF WITH PRIVILEGES (PSP)

Practitioner Name: _____ Department: _____

Primary Supervising Physician: _____

The initial and continued competency requirements are subject to validation and attestation of competency and requirements may be increased based on national standards or at the supervising physician's discretion.

Advanced Procedures

Initial

Adding

Reappointment



	MARK THE PRIVILEGE TO REQUEST	FOR REFERENCE ONLY: SCOPE OF PRACTICE GUIDE: Use as reference when selecting for competency thresholds and approval to perform			PRIVILEGE	INITIAL COMPETENCY (TO BE OBTAINED UNDER SUPERVISION)	CONTINUED COMPETENCY (DOCUMENTED OVER AN APPOINTMENT PERIOD AND RESULTS REVIEWED BY SUPERVISING PHYSICIAN)
		PEDIATRIC	NEONATAL	ADULT			
1		n/a	n/a		Acupuncture for detoxification (requires certification)	3	4
2			n/a	n/a	Appendicostomy & cecostomy tube & management	3	2
3					Arterial line, insertion	3	2
4			n/a		Arterial sheath, removal	4	3
5		n/a	n/a		Arteriotomy closures- femoral	5	4
6		n/a	n/a		Arthrocentesis	4	3
7			n/a		Biopsy: Bone marrow biopsy / aspiration	5	4
8		n/a	n/a		Biopsy: Cervical biopsy	5	4
9		n/a	n/a		Biopsy: Endometrial biopsy	5	4
10		n/a	n/a		Biopsy: FNA/core/percutaneous needle biopsy	10	5



Credentialing Committee Process

- Joint Practice Committee
 - Peer Review
- VUMC Credentials Committee
- Medical Center Medical Board
 - Final approval
 - Privileges activated as provider



Billing Providers

- Must be member of Vanderbilt Medical Group (VMG) Professional Staff
- Faculty status required for membership with certain exceptions
- Credentialing & Privileging process permits payer enrollment
 - Exceptions: Cigna, United & Aetna
- After successful VUMC credentialing, VMG billing providers will may receive an **Initial** Appointment Application for Vanderbilt Affiliated Health Network (VHAN)
 - prepopulated application
 - review to validate accuracy of info
 - reappointment applications encompass both VUMC & VHAN



Privileges (cont'd)

- *Professional Insurance*
 - Coverage thru Vanderbilt self-insured trust
 - 5.5 aggregate
 - PSS reviews malpractice history (NPDB, carrier)
 - Evidence of previous coverage
 - Collaborative practice critical
 - Claims:
 - failure to diagnose
 - consult/refer



Provisional Status



- To be in provisional status you must:
 - Have completed educational requirements
 - Be board certified
 - Be in process of state licensure
 - Be in process of credentialing and privileging
 - Not represent yourself as NP, CNM, CRNA
 - Work under direct supervision
 - Follow ANA, State, Specialty organization and practice/discipline specific guidelines

Exception for CRNAs: While in provisional status, national certification must be completed within 90 days of hire date



Provisional Status

- VUMC Guidelines
 - RN or staff badge (as opposed to the dark blue badge)
 - RN access to star panel
 - Cannot diagnose, treat, prescribe
 - Sign documents as trainee (cannot indicate NP, PA, CRNA, CNM until C&P)



Until Privileges Received

- 100% chart review by supervising physician/preceptor
- No prescribing
- Input orders under supervision
- Direct care appropriate with physician/preceptor's presence





Until Privileges Received (cont'd)

- Perform procedures under supervision
- May not render independent clinical decisions, diagnoses, or prescriptions
- May not bill for services
- May not enroll with payers



Reporting Changes in Status to the Board of Nursing

- According to the **Nurse Practice Act**, any nurse who knows of any health care provider's incompetent, unethical or illegal practice **MUST** report that information through proper channels. The only two (2) proper channels to report nurses are:

The Board of Nursing, via Health Related Boards
Investigations, or

The Tennessee Nurses Professional Assistance Program.

Credentialed Providers are Required to Report Change in Status to Credentials Committee

ACKNOWLEDGEMENT AND SIGNATURE

I attest that the information provided in or attached to this application is accurate and complete. I understand that a condition of this application is that any misrepresentation, misstatement, or omission from the application, whether intentional or not, may be cause for automatic and immediate rejection of this application and may result in the denial of membership and privileges and/or termination of any contract with any institution upon subsequent discovery of such misrepresentations, misstatements or omissions, and the hospital(s) or any other participation organization may immediately terminate my appointment, privileges, and/or membership. By my signature below, I further acknowledge and agree that I will promptly and fully report all information to the Credentials Committee(s) of each institution to which I am applying should any of the following occur: (1) any of the answers in the application change, (2) any situation arises which affects my ability to treat patients at any time after I have signed and dated this form, while my application is pending, or if I am appointed to the Medical Staff, Network or Foundation while I maintain membership.

Update the Conflict Disclosure System

- Abide by the conflict of interest and commitment policies and standards;
- Fully disclose any professional & relevant personal activities, at least annually, or when a potential conflict arises;
- Remedy conflict situations or comply with any management or monitoring plan prescribed;
- Remain aware of the potential for conflicts;
- Take the initiative to manage, disclose, or resolve conflict situations as appropriate.

The One Packet has how many days to be prepared for committee review?

- A. 30 days
- B. 60 days
- C. 90-120 days**
- D. 180 days

Until privileges are received, the APP must:

- A. Have 100% of charts reviewed by supervising MD/preceptor
- B. Perform all procedures under supervision
- C. Not render independent clinical decisions, diagnoses, or prescriptions
- D. **All of above**

After receiving an initial C&P appointment, APPs are reviewed for reappointment every:

- A. 1 year
- B. **2 years**
- C. 3 years
- D. 4 years

After receiving an initial faculty appointment, APPs are reviewed for reappointment every:

- A. **1 year**
- B. 2 years
- C. 3 years
- D. 4 years



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State of Tennessee Guidelines

Governing Rules and Regulations

- Practice governed by:
 - *NPs*: [BME](#) and [B of N](#)
 - *PAs*: [BME](#)
 - Critical to review Board R & R
 - Note regulatory/legislative climate (state/national)



State Guidelines



- Tennessee Board of Nursing
 - *Review BON handout in packet*
- Tennessee Department of Health – Physician Assistants
- Tennessee Board of Medical Examiners Rules and Regulations
 - *Review BME handout in packet*

Clinical Supervision Requirements



0880-6-.02 CLINICAL SUPERVISION REQUIREMENTS. It is the intent of these rules to maximize the collaborative practice of certified nurse practitioners and supervising physicians in a manner consistent with quality health care delivery.

- (1) A supervising physician, certified nurse practitioner or a substitute supervising physician must possess a current, unencumbered license to practice in the state of Tennessee.
- (2) Supervision does not require the continuous and constant presence of the supervising physician; however, the supervising physician must be available for consultation at all times or shall make arrangements for a substitute physician to be available.
- (3) A supervising physician and/or substitute supervising physician shall have experience and/or expertise in the same area of medicine as the certified nurse practitioner.



Supervision Requirements – Chart Review

- 20% chart review by supervising MD
 - BME does not specify chart content
 - IP Admission and discharge notes w/ countersignature
 - OP process practice-designated



Protocols



- Protocols are mandated by the Tennessee Board of Medical Examiners (Chapter 0880-6-.02, Tennessee Board of Medical Examiners Rules and Regulations) and are defined as written guidelines for medical management. (<http://state.tn.us/sos/rules/0880/0880-06.pdf>)
 - Shall be jointly developed and approved by the supervising physician and nurse practitioner;
 - Shall outline and cover the applicable standard of care;
 - Shall be reviewed and updated biennially;
 - Shall be maintained at the practice site;
 - Shall account for all protocol drugs by appropriate formulary;
 - Shall be specific to the population seen;
 - Shall be dated and signed; and
 - Copies of protocols and formularies shall be maintained at the practice site and shall be made available upon request for inspection by the respective boards.



Protocol Overview

- Protocol Warehouse
<https://int.vanderbilt.edu/vumc/CAPNAH/APSC/APRNprotocolswarehouse/default.aspx>
- Access provided by Office of Advanced Practice
- Attaches to service line's protocols
- Template for compilation: protocol, procedure, and reference

Orientation Handbook pp.36-38





Protocols

- Protocols are maintained in OAP Protocol Warehouse at:
<https://int.vanderbilt.edu/vumc/CAPNAH/APSC/APRNprotocolswarehouse/default.aspx>
 - [Protocol Learning Module](#)
 - [Protocol Template](#)
 - [Procedure Template](#)
 - [Protocol/Procedure Template for Reference Text](#)
 - [Writing Guidelines](#)
 - [EBM Resource Toolbox](#)



Practice Template

VANDERBILT UNIVERSITY MEDICAL CENTER ADVANCED PRACTICE PROTOCOLS	Protocol Number	PL xxx-xxx-xxx (assigned by OAP personnel)
PRACTICE PROTOCOL	Effective Date	<insert month/year of revision>
Service Line: <insert name of service line here>	Joint Development of Protocols Verified by:	<insert name of advanced practice leader verifying protocols>
Practice Protocol: <insert name of practice here>		

Practice Site Location(s)						
<input type="checkbox"/> VUH	<input type="checkbox"/> Children's	<input type="checkbox"/> DOT	<input type="checkbox"/> VMG Off-site locations	<input type="checkbox"/> VMG	<input type="checkbox"/> VPH	<input type="checkbox"/> Other
Developed & Approved by:						
Name: <insert name of primary supervising physician here>						
Title: Supervising Physician						
<insert team name here>						
APRNs/PAs assigned to this protocol in the VUMC Protocol Warehouse						

Table of Contents

I.	Population:	x
II.	Indications:	x
III.	Definitions:	x
IV.	Additional Competencies Required:	x
V.	Assessment:	x
VI.	Diagnostic Data:	x
VII.	Differential Diagnosis:	x
VIII.	Goals of Treatment:	x
IX.	Intervention/Treatment:	x
X.	Complications:	x
XI.	Medications by Formulary:	x
XII.	References:	x



Procedure Template

VANDERBILT UNIVERSITY MEDICAL CENTER ADVANCED PRACTICE PROTOCOLS	Protocol Number	PL xx-xxx-xxx (assigned by OAP personnel)
PROCEDURE PROTOCOL	Effective Date	<insert month/year of revision>
Service Line: <insert name of service line here>	Joint Development of Protocols Verified by:	<insert name of advanced practice leader verifying protocols>
Practice Protocol: <insert name of practice here>		

Practice Site Location(s)						
<input type="checkbox"/> VUH	<input type="checkbox"/> Children's	<input type="checkbox"/> DOT	<input type="checkbox"/> VMG Off-site locations	<input type="checkbox"/> VMG	<input type="checkbox"/> VPH	<input type="checkbox"/> Other
Developed & Approved by:						
Name: <insert name of primary supervising physician here>						
Title: Supervising Physician						
<insert team name here>						
APRNs/PAs assigned to this protocol in the VUMC Protocol Warehouse						

Table of Contents

I.	PopulationX
II.	IndicationsX
III.	DefinitionsX
IV.	Additional Competencies RequiredX
V.	AssessmentX
VI.	Universal ProtocolX
VII.	AnesthesiaX
VIII.	Goals of Procedural InterventionX
IX.	ProcedureX
X.	Complications:X
XI.	Medications by FormularyX
XII.	References:X



Reference Text Template

VANDERBILT UNIVERSITY MEDICAL CENTER ADVANCED PRACTICE PROTOCOLS		Protocol Number PL xxx-xxxx-xxxx (assigned by OAP personnel)
REFERENCE TEXT PROTOCOL This reference text will guide: (check all that apply) <input type="checkbox"/> Practice <input type="checkbox"/> Procedure(s)		Effective Date <insert month/year of revision>
Service Line: <insert name of service line here>		Joint Development of Protocols Verified by: <insert name of advanced practice leader verifying protocols>
Practice Protocol: <insert name of practice here>		

Practice Site Location(s)						
<input type="checkbox"/> VUH	<input type="checkbox"/> Children's	<input type="checkbox"/> DOT	<input type="checkbox"/> VMG Off-site locations	<input type="checkbox"/> VMG	<input type="checkbox"/> VPH	<input type="checkbox"/> Other
Developed & Approved by:						
Name: <insert name of primary supervising physician here>						
Title: Supervising Physician						
<insert team name here>						
APRN's/PAs assigned to this protocol in the VUMC Protocol Warehouse						

The Supervising Physician and the Advanced Practice Group have reviewed the following reference text and agreed to utilize for the management of:

<List indications for use of the text>

<Insert reference text using APA Format.>

(For assistance, visit <http://owl.english.purdue.edu/owl/resource/560/01/>)



State Guidelines

- [Tennessee Rules and Regulations for Physician Assistants](#)
- [Licensure Verification](#)
- [Mandatory Practitioner Profile](#)

License Verification/Status & Update Practitioner Profile



<https://health.state.tn.us/Licensure/default.aspx>

APRN Contact: 615-741-1398 / Nursing : 615-532-5166 Fax: 615-741-7899

TN Department of Health

Go to TN.gov

Search Health

Contact Us Program Areas News Room Health Professionals Parents Individuals Statistical Data Calendar of Events

Licensure

License Verification

License Verification Home

Licensed Health Facilities Listings

Abuse Registry

Health Professional Boards

License Renewal

Related Topics

Filing a Complaint on a Health Care Professional

Filing a Complaint on a Health Care Facility

Filing a Complaint on an Ambulance Service

The Tennessee Health Related Board's website verification system is the official licensure verification site of the Health Related Boards. The site contains data obtained from primary (original) sources and is updated daily. If written verification of licensure is needed, please contact the respective Board for applicable fees/procedures.

For *Licensure Verification*, enter information in one or more of the following fields. *Disciplinary Practitioner Profile* and/or *Abuse Data* will be presented with licensure verification results, when applicable. If you encounter problems with the verification system, please contact the appropriate [board](#).

Tennessee Board of Nursing has designated NURSYS as a primary source equivalent. For additional information regarding nursing licensure status in other states, go to <https://www.nursys.com/>.

While searching for information on a particular health care professional, consumers should be aware that there are several locations available to aid them with their research. ([Licensure Verification](#), [Abuse Registry](#), [Monthly Disciplinary Actions](#), and [Recently Suspended Licenses For Failure to Pay Child Support](#)) Links to various Internet sites are available from the Department of Health Website [home page](#) and from the [Health Related Boards Website](#).

Data Last Updated: 9/5/2017

Search Licensure

Name

First

Middle

Last



State Guidelines

- Application for APRN License

<https://tn.gov/assets/entities/health/attachments/Nursing - How to Expedite APRN App.pdf>

- Application for PA License &
PA Supervising Physician Form


<https://lars.tn.gov/datamart/mainMenu.do>

- Mandatory Practitioner Profile APRN & PA

<https://lars.tn.gov/datamart/mainMenu.do>



APRN Collaborative Request & PA Supervising Physician



Licensure and Regulatory System

[Contact Us](#)

Returning User

* * * are required.


*User ID:

*Password:


[Forgot password?](#) [Forgot user ID?](#)

New User

[Begin Here For Sign-up](#)



You must create an online account even if you already use e-Services. Your online account is separate from your e-Services account.



Sign-up and manage your licenses

Welcome to LARS the Tennessee Department of Health online Licensure and Regulatory System. If you are a new user please sign up using the link to the left. If you are an existing user, sign in using your credentials.

⚠ Microsoft EDGE browser is currently not supported.

⚠ **Attention:** The email domains below may not be supported by LARS. Please add LARS@tn.gov to your Address Book, Contacts and/or SafeSendersList before signing up to avoid any communication delays.

- @outlook.com
- @hotmail.com
- @live.com

Drug Enforcement Administration (DEA)



<https://www.dea diversion.usdoj.gov/webforms/validateLogin.jsp>



U.S. Department of Justice Drug Enforcement Administration
Office of Diversion Control

DEA Registration Validation Login:

Important: Please enter *your* DEA information to login (not the DEA # you are attempting to validate)

DEA Number (Required - Not Case Sensitive)

Last Name or Business Name (Required - Not Case Sensitive)
As it appears on your registration. Example:
If "Smith, John Q MD" is on your registration, then enter: **Smith**
If "Smith's, Pharmacy" is on your registration, then enter: **Smith's**
If "Smith's Pharmacy" (no comma) is on your registration,
then enter: **Smith's Pharmacy**

SSN (Required if given on application)

Tax ID (Required if given on application)

The U.S. Department of Justice, Drug Enforcement Administration, Office of Diversion Control maintains registrant data and is considered the primary source of information on DEA registrants. The website <https://www.dea diversion.usdoj.gov> is the official location for real time online verification.

[DEA OFFICE OF DIVERSION CONTROL PRIVACY POLICY](#)

National Provider Identification (NPI)



<https://nppes.cms.hhs.gov/NPPES/Welcome.do>



National Provider Identifier

News & Announcements

This is VDC PROD Environment as of September 1, 2014.

The Administrative Simplification provisions of the Health Insurance Portability and Accountability Act of 1996 (HIPAA) mandated the adoption of standard unique identifiers for health care providers and health plans. The purpose of these provisions is to improve the efficiency and effectiveness of the electronic transmission of health information. The Centers for Medicare & Medicaid Services (CMS) has developed the **National Plan and Provider Enumeration System (NPPES)** to assign these unique identifiers.

How to apply for an NPI

Individual Providers:

As an Individual Provider, you may only have a single NPI, which will be associated with your unique, individual information. Once you login to NPPES, you will be able to complete your NPI application.

1. [Create a Login](#) through the Identity & Access Management System (I&A).
2. Login to NPPES with your I&A Username and password.
3. Complete the NPI application. *Estimated time to complete the NPI application form is 20 minutes.*

Healthcare Provider Organizations:

Healthcare Organizations are currently required to have a separate Username and password for each NPI associated with the organization.

1. [Create an NPPES ONLY Username and password](#) for the NPI you are applying for.
2. Complete the NPI application. *Estimated time to complete the NPI application form is 20 minutes.*

DIFFERENT LOOK, SAME INFORMATION: If you have accessed NPPES before, your existing account information has not changed.

Manage or Apply for your personal NPI Record

An NPI assigned to you, an Individual who renders health care services.

User ID:

Password:

Login



[Forgot User ID or Password?](#)

New Individual Provider in need of an NPI or have never accessed NPPES to view/update your NPI record? [Create a Login.](#)

Manage your Individual Provider [Login Account Information.](#)

Manage or Apply for NPI Records for an Organization

NPI associated with your Healthcare Organization

User ID:

Password:

Login



[Forgot Password?](#)

[Create Login for NPPES Only and Apply for an NPI for a Healthcare Organization.](#)

i If you need to access PECOS or HITECH on behalf of your Healthcare Organization, you must [Create a Login](#) in the Identity & Access System (I&A).

If you are an Organizational Provider with an NPI and you would like to create a Login to access NPPES only, please click [here](#).



TN Prescription Safety Act

- APRN/PA Notice and Formulary
 - [Tennessee http://tn.gov/assets/entities/health/attachments/PH-3625.pdf](http://tn.gov/assets/entities/health/attachments/PH-3625.pdf)
 - http://health.state.tn.us/boards/PA/PDFs/PA_Supervising_Physician_Application.pdf
- [e Prescription Safety Act 2012](#)
- [TN BON CS Continuing Education Requirement](#)
- [Chronic Pain Guidelines](#)



- [BON Reminder](#)
 - At each renewal must present 2 continuing education credits on controlled substance
 - Reminder of supervising MD in CSMD
- [SB 676](#)
 - 2 hours of continuing education biennially
 - Must include education on opioids, benzodiazepines, barbiturates, carisoprodol
- [Tennessee Bill 396](#)
 - No more than 30-day non-refillable
 - Must write from formulary



State Guidelines

- Controlled Substance Monitoring Database
 - <https://www.tncsmd.com/Login.aspx?ReturnUrl=%2fdefault.aspx>
- [Entering Physician Driver's License](#)
- Controlled Substance Monitoring Database FAQ
 - <http://tn.gov/health/article/CSMD-faq>



Controlled Substance Monitoring Database (CSMD)

- Register with CSMD www.tncsmd.com
 - All providers with DEA who prescribe CS
 - Provide direct care to TN patients > 15 days/year
 - Register w/in 30 days of initial DEA registration
 - Check CSMD before prescribing:
 - new course of opioids and/or benzodiazepines &
 - at least annually for ongoing treatment
 - **FAQs** <https://www.tn.gov/health/article/CSMD-faq>
 - Delegated access: a licensed HCP & 2 other persons per practitioner
 - Report variances with actual knowledge



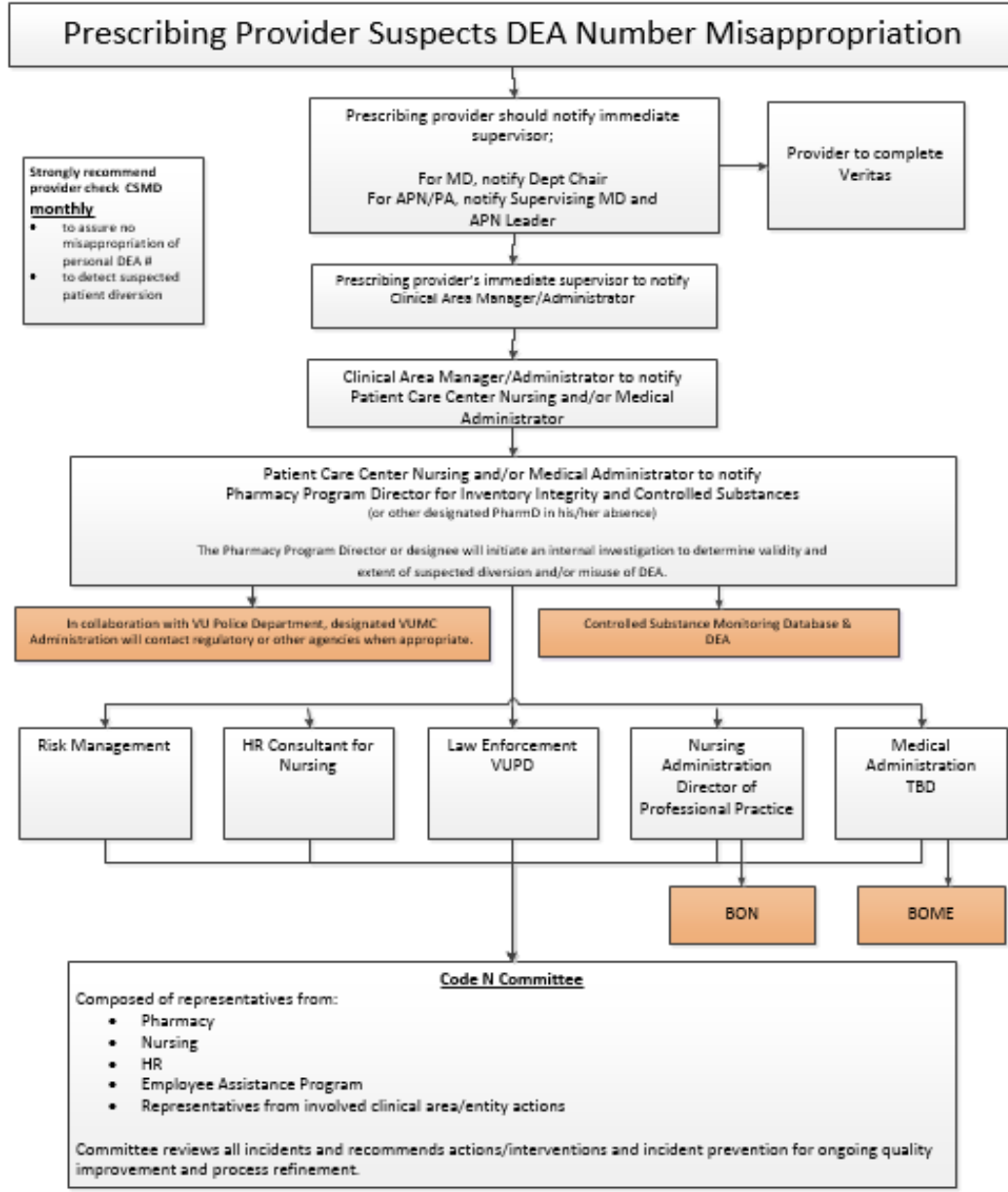


CSMD Checking Exceptions for Prescribing Providers

- Hospice patient
- Quantity prescribed/dispensed doesn't exceed amount needed for single, 7 day treatment w/o RF
- Medical specialty patients deemed low abuse potential
- Direct administration to hospital/NH patients
- Licensed veterinarians for non-humans



DEA Number Misappropriation Algorithm



Provider to complete Veritas

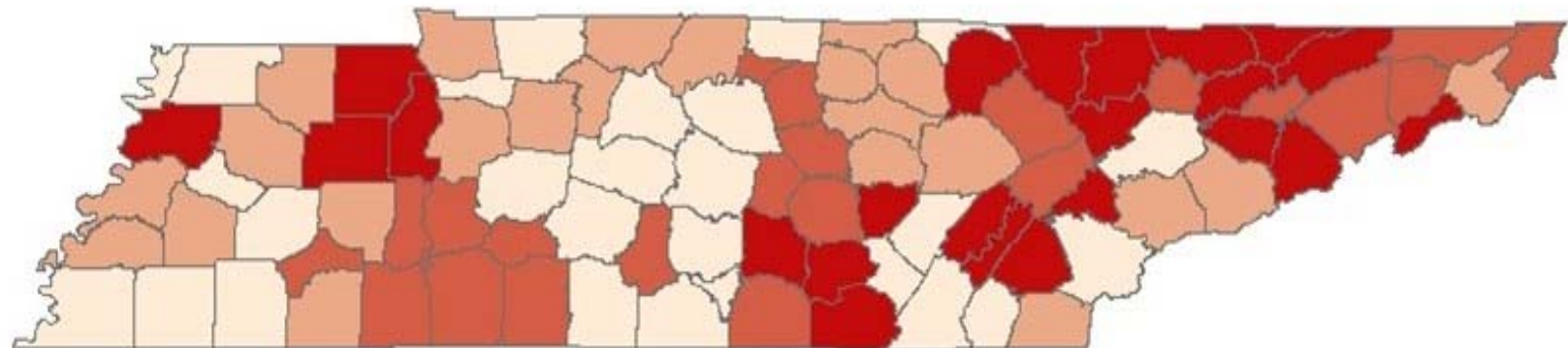


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More on Prescribing in Tennessee

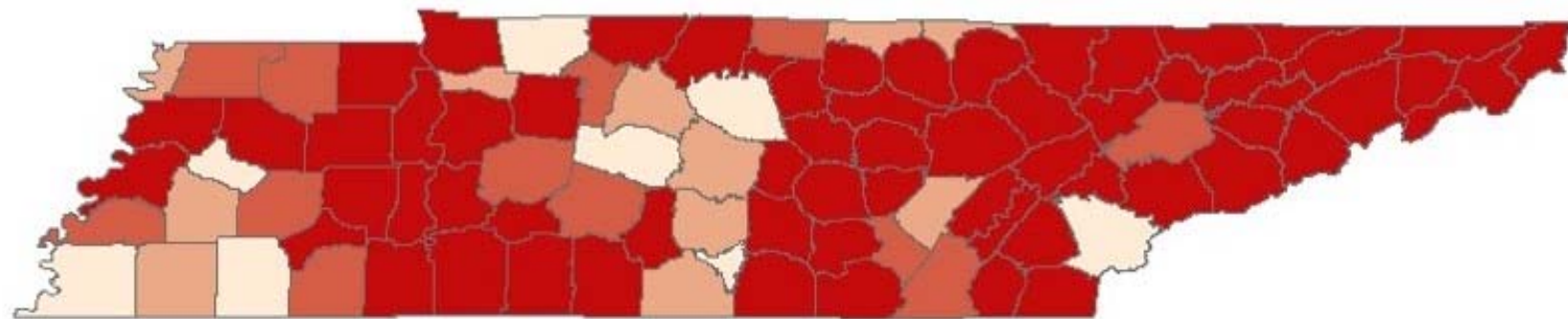


Opioid Prescription Rates by County- TN, 2007

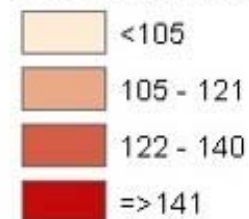




Opioid Prescription Rates by County- TN, 2011



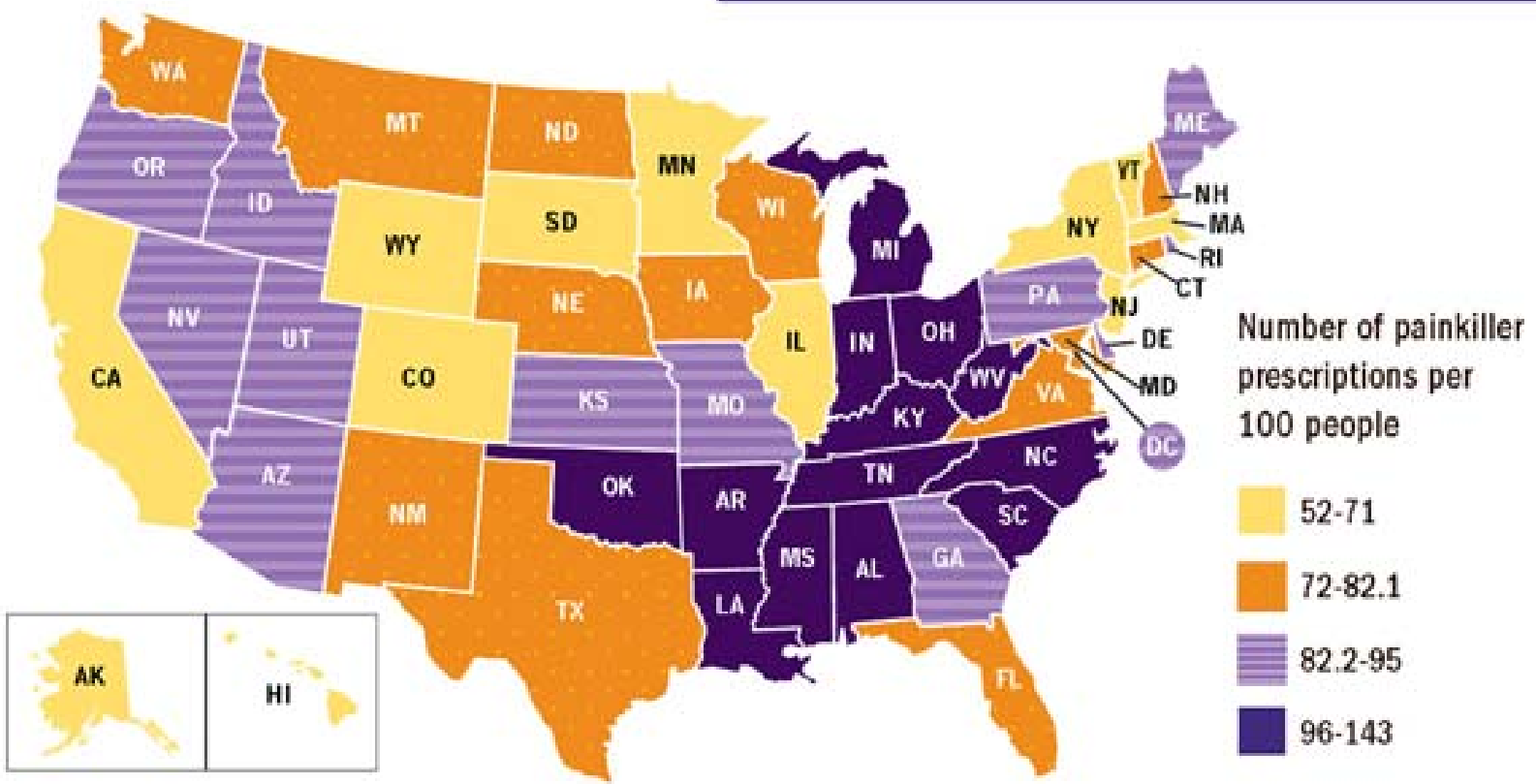
Prescription Rate per 100 Population





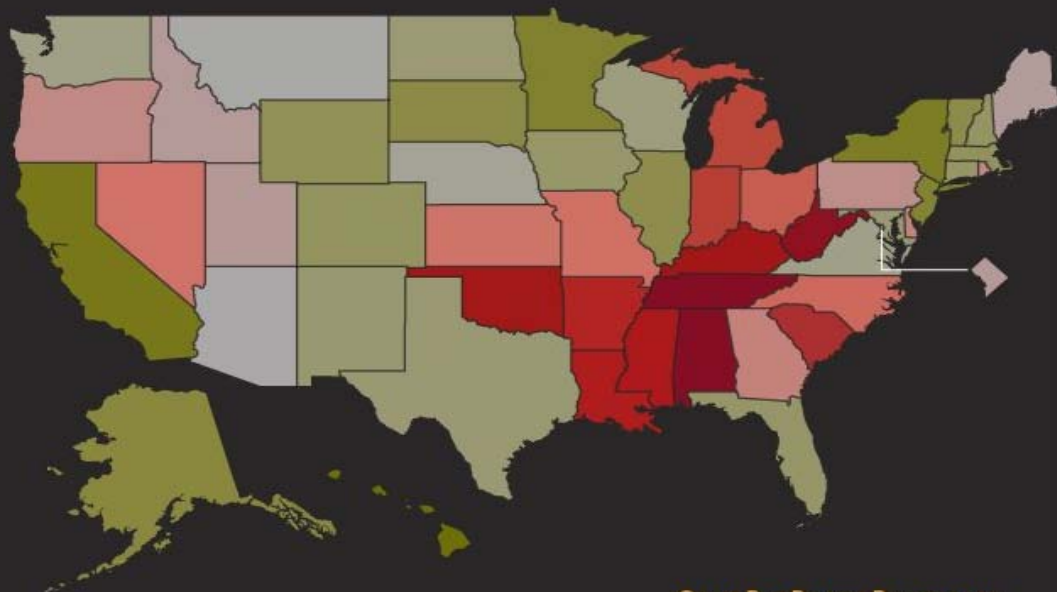
States Painkiller Prescriptions per 100 People

Some states have more painkiller prescriptions per person than others.



SOURCE: IMS, National Prescription Audit (NPA™), 2012.

NUMBER OF OPIOID PAIN RELIEVER PRESCRIPTIONS ACROSS AMERICA

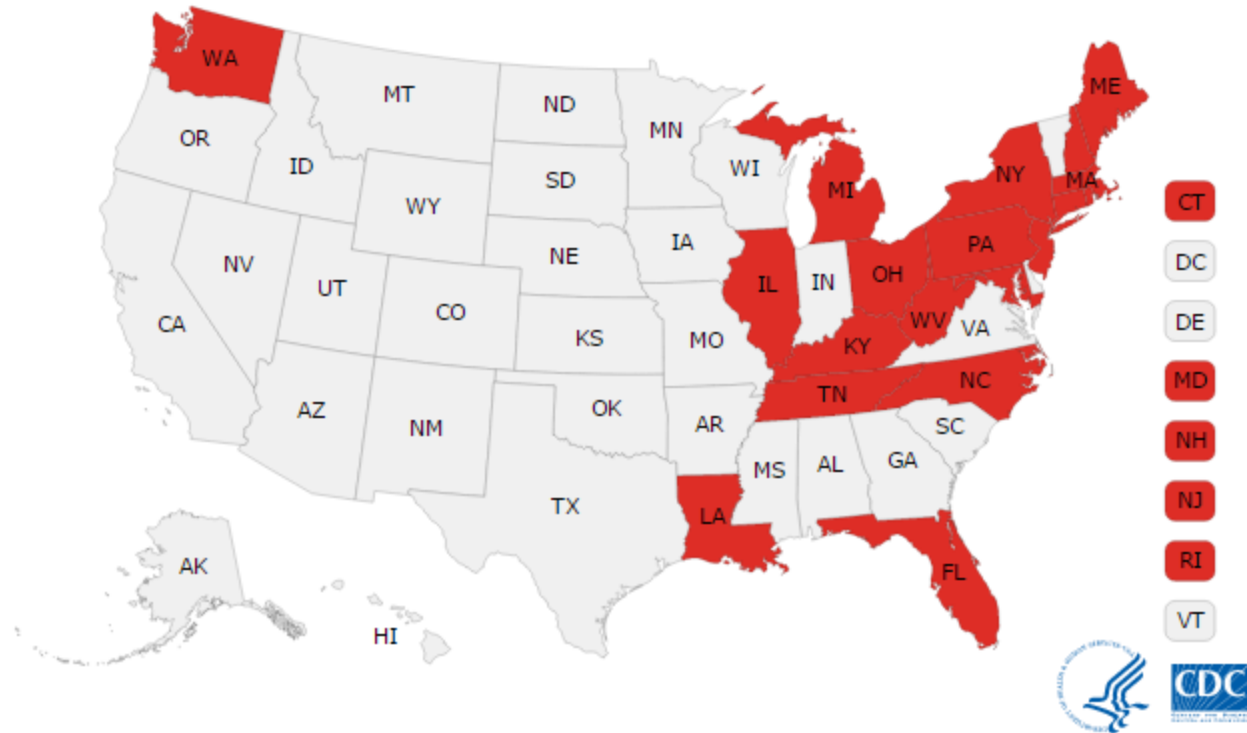


OPIOID PAIN RELIEVER PRESCRIPTIONS
52  142.9
PER 100 RESIDENTS

TOP 10 AND BOTTOM 10 STATES

Alabama	142.9
Tennessee	142.0
West Virginia	137.6
Kentucky	128.4
Oklahoma	127.8
Mississippi	120.3

Statistically significant drug overdose death rate increase from 2014 to 2015, US states

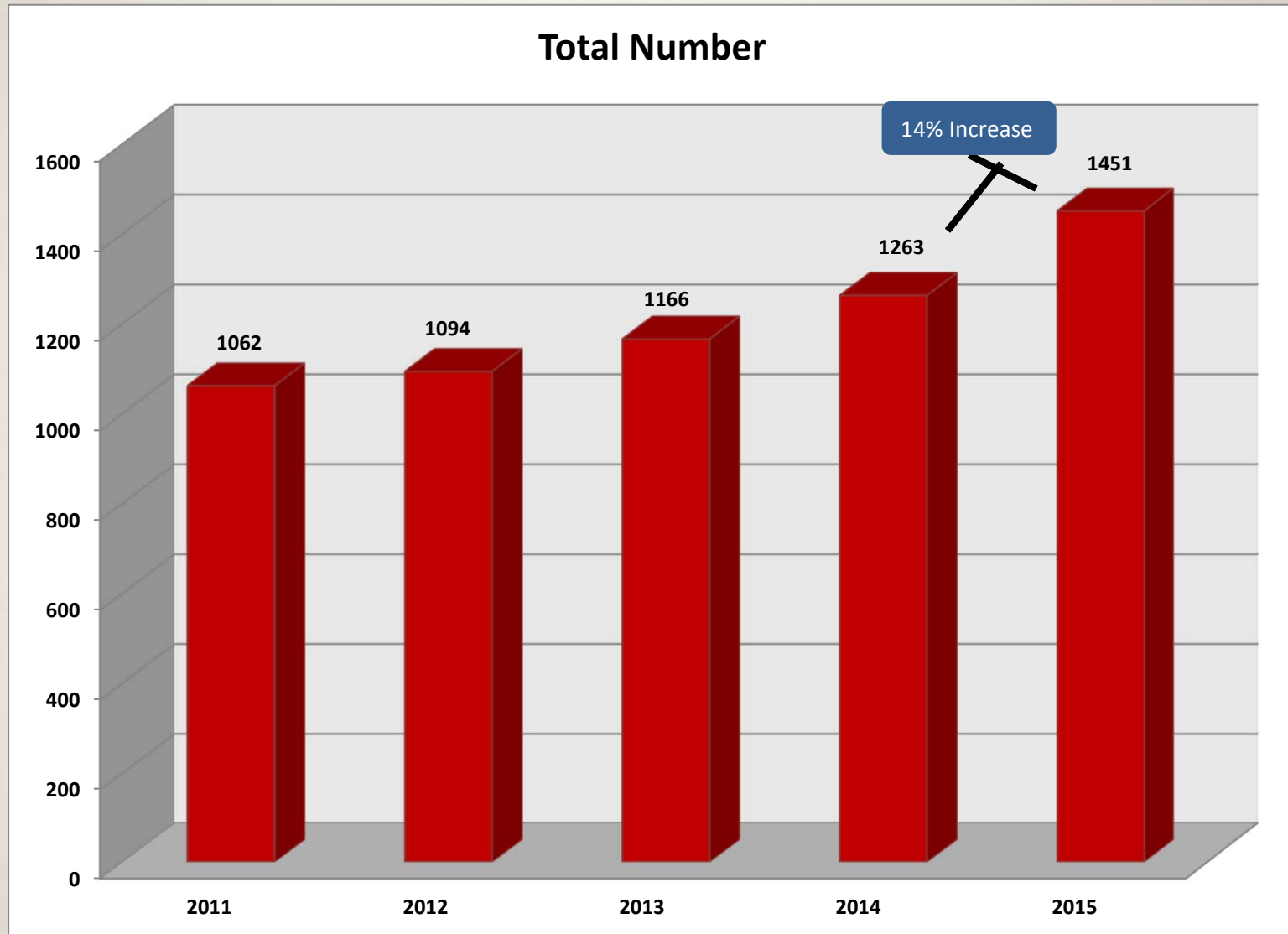


Statistically significant increase

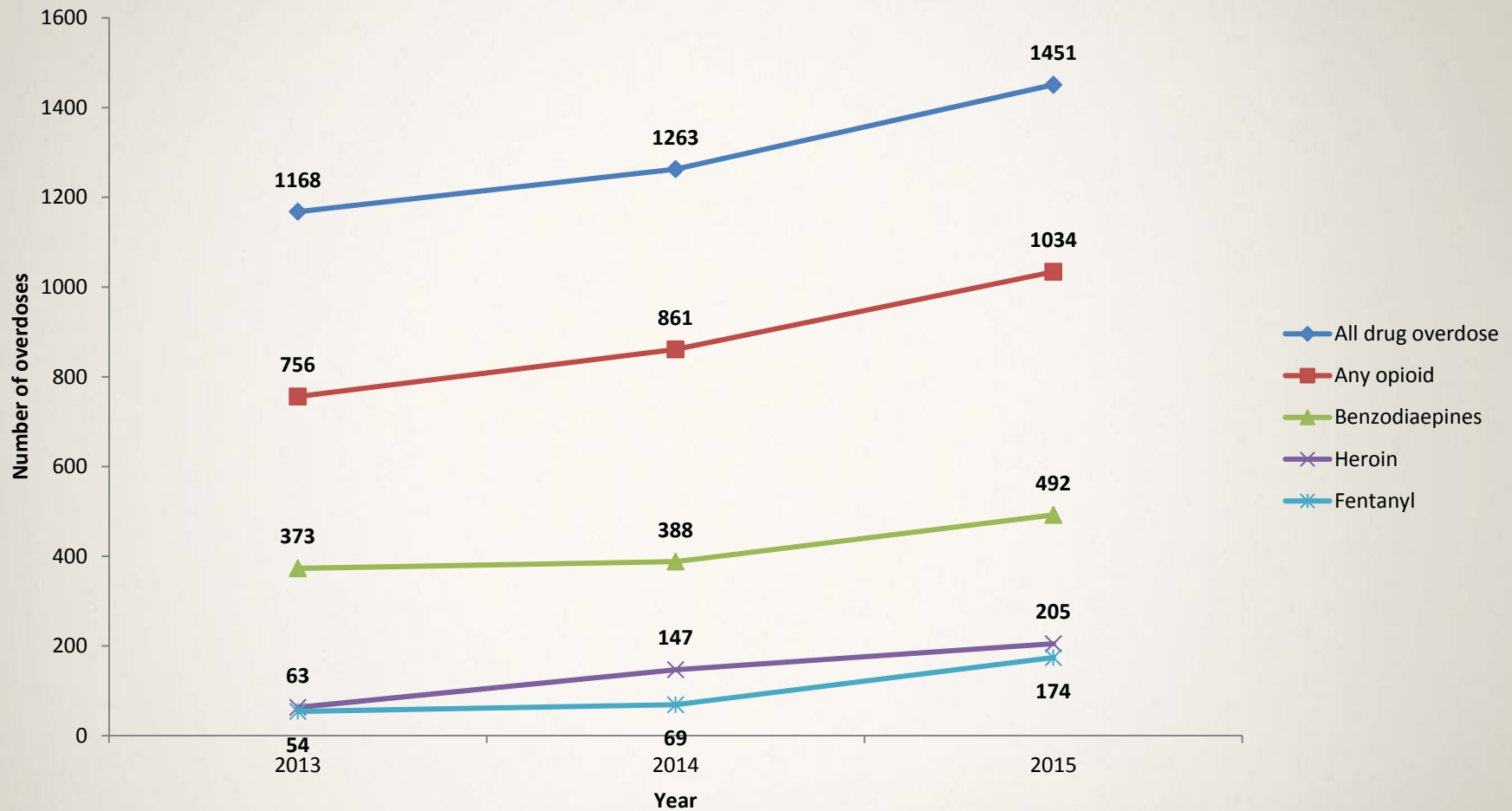
Statistically significant increase from 2014 to 2015

- No
- Yes

Drug Overdose Deaths in TN: 2011-2015



Overdose by Drug in TN: 2013-2015



Abbreviations: morphine milligram equivalents (MME)
 All drug: [ICD-10] codes X40–X44; X60–X64; X85; Y10–Y14.
 Any opioid: [ICD-10] codes X40–X44; X60–X64; X85; T40.0–T40.6.
 Benzodiazepines: [ICD-10] codes X40–X44; X60–X64; X85; T42.4.
 Heroin: [ICD-10] codes X40–X44; X60–X64; X85; T40.1.
 Fentanyl: [ICD-10] codes X40–X44; X60–X64; X85; Y10–Y14 and DCauseA="FENTAN".
 Data from TN death certificates provided by TN Vital Statics.



33% of people dying from opioids had *also* taken benzodiazepines, a lethal combination.

Key Findings

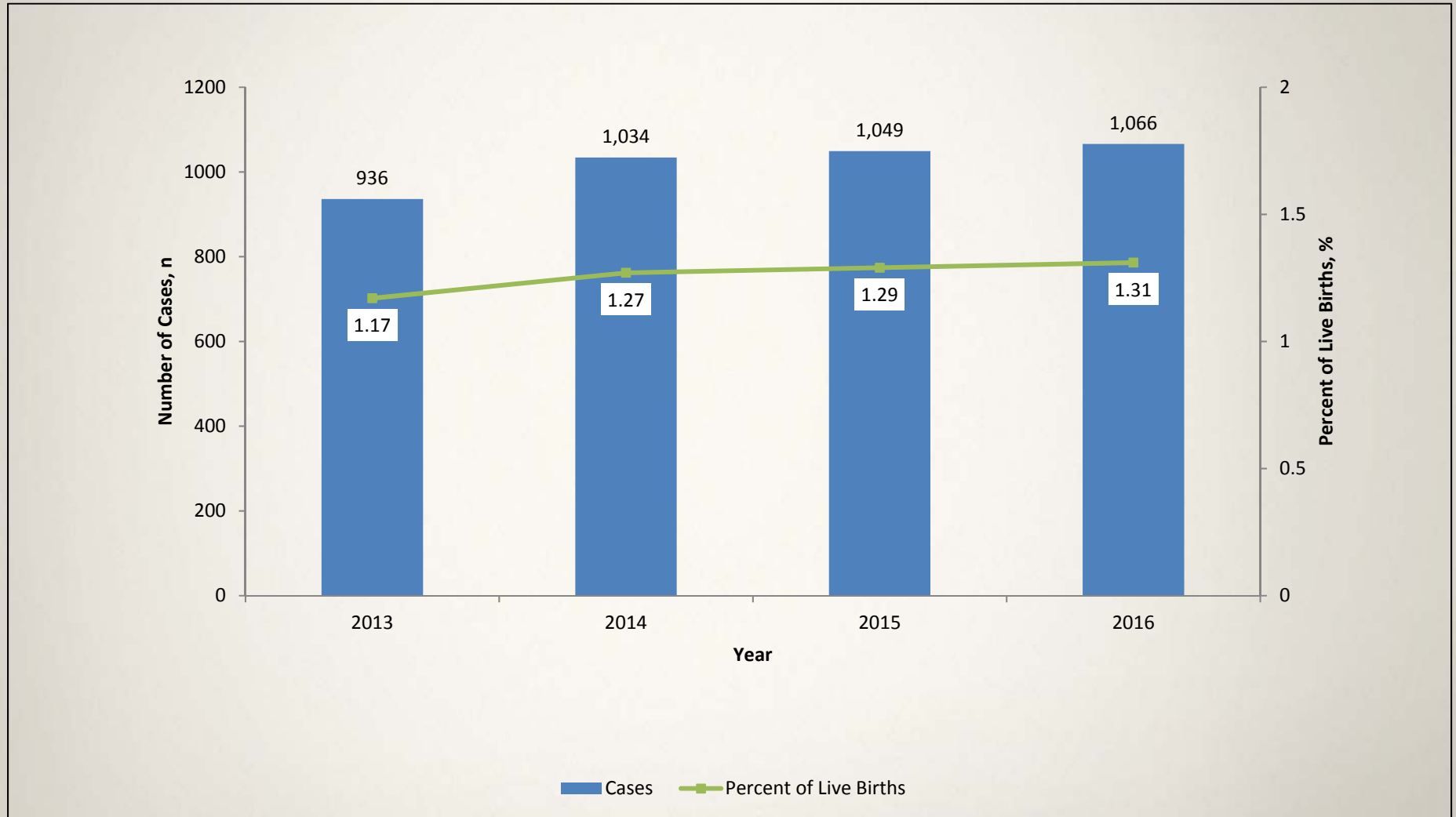
Overdose deaths for 2015



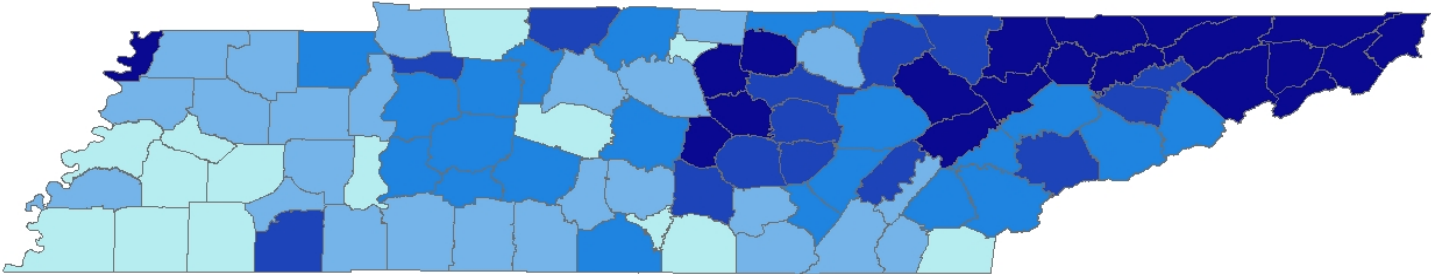
despite progress in other measures.

Nearly half (44%) of those who died **did not** have a controlled substance dispensed in the 60 days prior to their death, suggesting that many people are dying of illegal or diverted drugs.

Annual NAS Trends in TN



NAS Rate per 1,000 Live Births, 2016

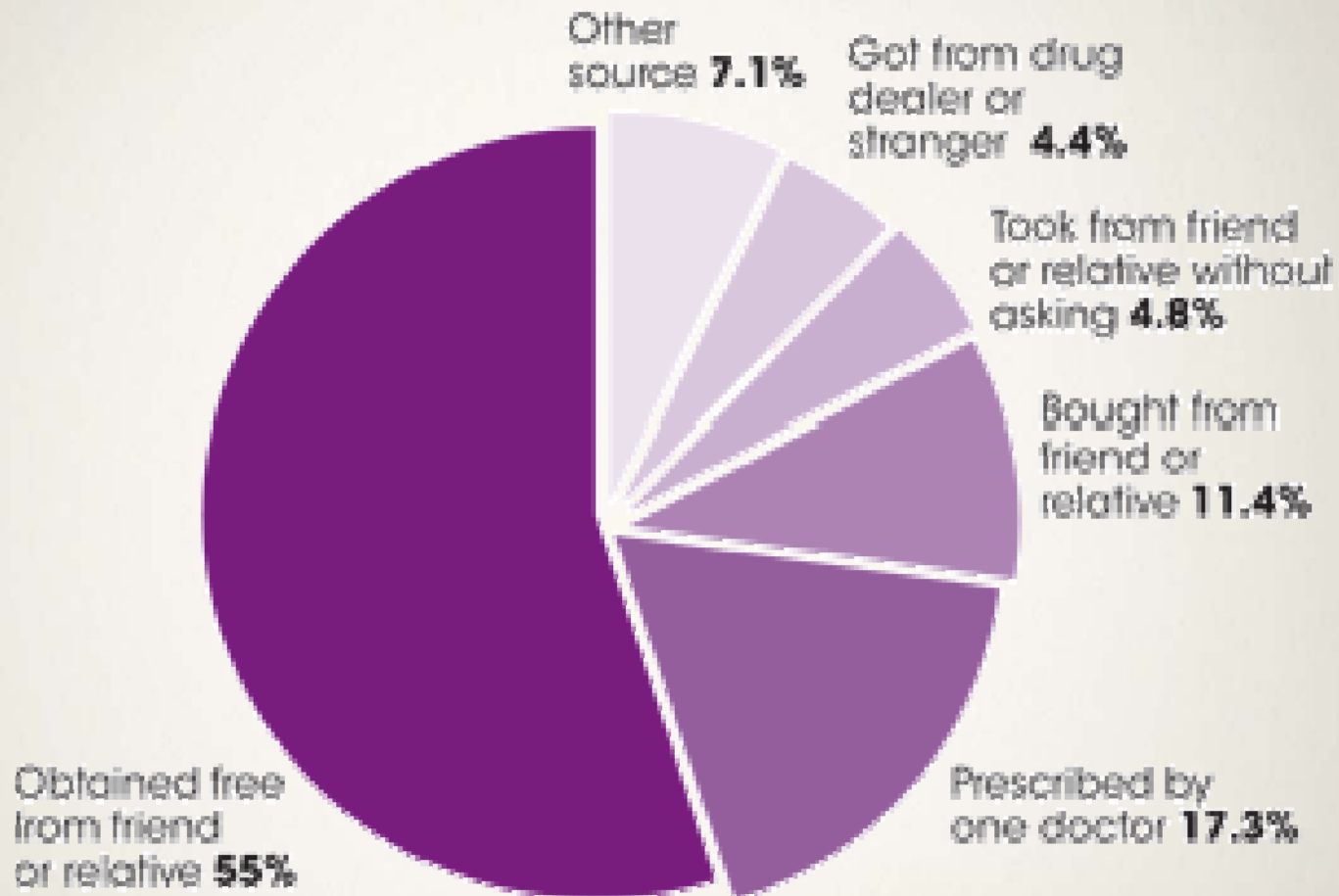


Rate per 1,000 live births

0.00 - 2.68
2.68 - 8.80
8.80 - 19.60
19.60 - 32.80
32.80 - 134.30



People who abuse prescription painkillers get drugs from a variety of sources⁷



Source: Centers for Disease Control

Mandatory CS Continuing Education

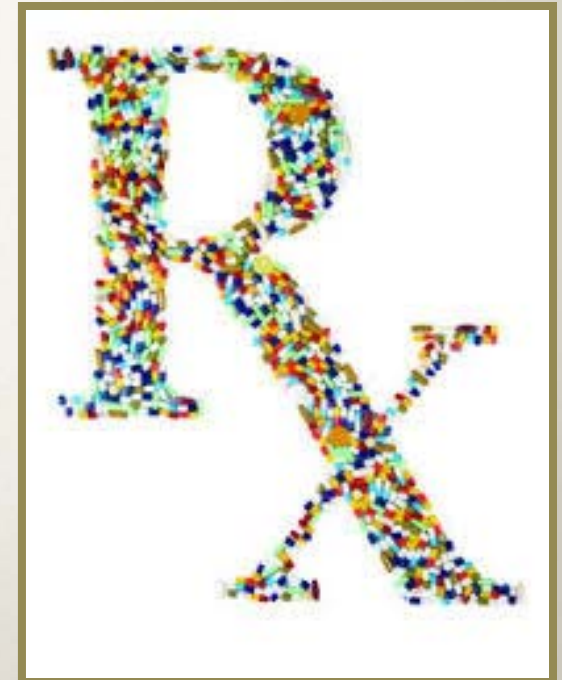
<https://cme.mc.vanderbilt.edu/home>

The screenshot shows the home page of the Vanderbilt University Medical Center's Continuing Medical Education (CME) portal. At the top, a dark grey navigation bar contains the text "VANDERBILT UNIVERSITY MEDICAL CENTER" on the left and "SPARK | VSTAR | Faculty Resources | VanderbiltHealth.com" on the right. Below this, a white header area features the text "Office for Continuous Professional Development" on the left and three buttons: "Report Attendance" (orange), "Contact Support" (light grey), and "Login" (light grey with a dropdown arrow). A blue navigation bar below the header contains three menu items: "Home" (underlined), "Educational Activities" (with a dropdown arrow), and "About Us". The main content area is a large banner image with a background of pink cherry blossoms and a stone archway. The banner text reads: "Welcome!" in large white font, followed by "NOW SERVING" in smaller white font, a white person icon, and the number "18253" in large white font. Below this, it says "VUMC PHYSICIANS & CME USERS." in white. At the bottom of the banner is a blue button with the text "Setup Profile".

Prescriptive Authority



- Respect granted authority
- DO NOT provide for friends and family
- Patient relationship a must AEB H & P, diagnosis, plan, available for FU.
- Be professional, respectful, and direct



Prescriptive Authority (cont.)



- Varies by state - TN BON/BME R & R
- Controlled drug prescribing (II-V)
- Protocol and Formulary
- Collaborating physician/designee info
- VUMC – 100% review of CS Rxs

Electronic Prescribing



- Many health care clinics and hospitals have transitioned to e-Prescribing.
- Can reduce errors; however, **NEVER** rely solely on the computer software to do your vigilance for you!



The “Rights” of Prescription Writing

- Right patient
- Right drug
- Right dose (strength per unit dose)
- Right dosage schedule, dosing interval, times of day
- Right route of administration
- Right date
- Right number of refills
- Right duration of treatment
- Right to informed consent
- Right to refuse treatment
- Right to be knowledgeable



Universal Components of a Prescription

- Prescriber's Printed Name and Address
 - DEA #
 - Patient Name
 - Date
 - Drug, Dose, Units, Route, Frequency
 - Quantity to Dispense
 - Indication*
 - Refill information
 - No Substitution
 - Signature
- (*dispense as written or substitution allowed)*



**Indication*

- Drug indication is useful, not only to reduce potential filling errors, but to improve patient knowledge of their medications.
- Pharmacy law only allows labeling for what is written on the prescription
- If the prescriber didn't say what it is for, then it shouldn't be on the label.



John Brown AGPCNP-BC Karen Jones MD

136 Wright Way
Nashville, TN 37202
587-822-5536

DEA # 123920392187

Name: John A. Smith

Address 123 Meadow Lane, Nashville, TN 37216 **Date** **08/23/2013**

Rx (please print)

Lisinopril 20mg #30

Sig: 1 tablet by mouth daily

Indication: for blood pressure

Substitution allowed

Dispense as written

John Brown

REFILL 3 TIMES

PRN

NR

LABEL



Name of Drug

- Avoid handwriting errors that may impair interpretation
- Examples:
 - Lamisil (antifungal) vs. Lamictal (anticonvulsant)
 - Epogen (RBCs) vs. EpiPen (severe allergy)
 - MSO4 vs. MgSO4 should ALWAYS be written out as “Morphine sulfate” or “Magnesium sulfate”



Decimal Points

ALWAYS LEAD, NEVER TRAIL!

- 0.25 mg (correct) versus .25 mg (Incorrect)
 - Can “lose” the decimal and be read as “25 mg”
- 1 mg (correct) versus 1.0 mg (Incorrect)
 - Can be misread to be “10 mg”



Write it Out

- Levothyroxine (synthetic T4) prescribed in “ μg ” amounts.
 - May see people write it as either “mcg” or “ μg ”
 - Both can be misread as “mg”
 - WRITE IT OUT = “100 micrograms” OR
 - WRITE IT IN MILLIGRAMS = 0.1 mg
- Insulin and diabetes
 - Dispensed in units (u)
 - WRITE OUT “units”



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Institutional Guidelines



Institutional Guidelines

- VUMC Nursing Bylaws
<https://prd-medweb-cdn.s3.amazonaws.com/documents/nursingoap/files/VUMC%20Nursing%20Bylaws.pdf>
- Vanderbilt Medical Group (VMG) Bylaws (billing providers)
[https://prd-medweb-cdn.s3.amazonaws.com/documents/nursingoap/files/Vanderbilt%20Medical%20Group%20Bylaws%202017\(1\).pdf](https://prd-medweb-cdn.s3.amazonaws.com/documents/nursingoap/files/Vanderbilt%20Medical%20Group%20Bylaws%202017(1).pdf)
- VUMC Medical Staff Bylaws
<https://prd-medweb-cdn.s3.amazonaws.com/documents/nursingoap/files/VUMC%20Medical%20Staff%20Bylaws.pdf>
- VUMC Policies
<https://vanderbilt.policytech.com/>

Clinical Documentation

- 10-20.13 *Documentation Standards for Clinicians*
 - Complete, accurate EHR supports safe care
 - Timeliness requirements
 - Within 24 hours of admission or consultation
 - Prior to any operation or procedure
 - Within 72 hours of discharge
 - Daily for IP progress notes
 - Within 4 business days for OP progress notes
 - Delinquent = incomplete > 14 days post IP discharge or OP encounter.
 - Incomplete \geq 28 days = automatic suspension of privileges
- <https://vanderbilt.policytech.com/dotNet/documents/?docid=7716>



Faculty and Staff

Benefit	Staff	Faculty
Health, Dental, Vision	same	same
Short-term disability	Base provided by employer. Buy-up coverage paid by employee.	N/A; Salary continuation up to 6 months at chair/dean's discretion;
Long-term disability	same	same
Supplemental life	same	same
AD&D	same	same
Retirement (mandatory)	After 1 year, 3% mandatory and employer match;	Immediate 3% mandatory and match (*VMG members have 6.47% mandatory and 3% match);
Retirement (voluntary)	May contribute up to 2% with equivalent employer match;	May contribute up to 2% with equivalent employer match;
PTO	Accrual based on exemption and years of service;	N/A; Vacation/time away department dependent;
Grandfathered sick time	If hired prior to 1/1/2014, grandfathered sick bank. No accruals.	N/A
Parental leave	Concurrent with FMLA/TMLA; 2 weeks paid leave (can request flexPTO, grandfathered sick time and/or file for short-term disability);	Concurrent with FMLA/TMLA; 6 weeks paid (any additional paid leave as approved by chair/dean);
Nonacademic and academic leave with and without pay		Guidelines for each as outlined in faculty manual. All requests require chair/dean's approval;
Resignation notice	Standard professional notice	120 days in writing



Tuition Benefits

Benefit	Staff	Faculty
Tuition assistance (hired before 9/1/12)	Children – 70% Employee – 70% Spouse – 47%	Children – 70% Employee – 47% Spouse – 47%
Tuition assistance (hired after 9/1/12)	Children – 55% Employee – 70% Spouse – 47%	Children – 55% Employee – 47% Spouse – 47%
Tuition assistance	<ul style="list-style-type: none">• 1 course/semester = 3/yr (1 semester – Fall, Spring, Summer)• 3 credit hrs/4 hrs w/lab• Eligible 3 months after hire• Contingent upon evidence of completion with a “C” or better• Consult with Supervisor	<ul style="list-style-type: none">• 1 course/semester = 3/yr (1 semester – Fall, Spring, Summer)• 3 credit hrs/4 hrs w/lab• Consult with Department Chair or Division Director

As interpreted from the faculty manual and HR policies by OAP



Compliance Modules

- ✓ If you are School of Medicine faculty, please go to this link and log in to your compliance training profile: <https://medschool.vanderbilt.edu/faculty/foto>
- ✓ If you are VUMC medical staff, please go to the Learning Exchange at this link and click on “my courses”: [://learningexchange.vumc.org/](https://learningexchange.vumc.org/)
- ✓ If you are School of Nursing faculty, please go to the Learning Exchange at this link and click on “my courses”: <https://learningexchange.vumc.org/>
 - ✓ School of Nursing Faculty: Be sure to use your VUMC VUNet ID (vs. VU).
- ✓ If there are any problems with pulling up your modules, please email the learning exchange: LearningExchange@vanderbilt.edu
- ✓ For 2017, you should be assigned the following modules:
 - ✓ 2017 Annual Compliance Curriculum: Fraud, Waste and Abuse and Topics
 - ✓ 2017 Annual Compliance Requirements: Bloodborne Pathogens & Infection Prevention
 - ✓ 2017 Annual Compliance General Requirements
 - ✓ 2017 Annual Compliance: Safety Curriculum
 - ✓ Culture of Service: Service Recovery

The Joint Commission

[National Patient Safety Goals](#)

[Vanderbilt Joint Commission Handbook](#)

[Recent Site Visit](#)



2015 Hospital National Patient Safety Goals

The purpose of the National Patient Safety Goals is to improve patient safety. The goals focus on problems in health care safety and how to solve them.

Identify patients correctly

NPSG.01.01.01

Use at least two ways to identify patients. For example, use the patient's name *and* date of birth. This is done to make sure that each patient gets the correct medicine and treatment.

NPSG.01.03.01

Make sure that the correct patient gets the correct blood when they get a blood transfusion.

Improve staff communication

NPSG.02.03.01

Get important test results to the right staff person on time.

Use medicines safely

NPSG.03.04.01

Before a procedure, label medicines that are not labeled. For example, medicines in syringes, cups and basins. Do this in the area where medicines and supplies are set up.

NPSG.03.05.01

Take extra care with patients who take medicines to thin their blood.

NPSG.03.06.01

Record and pass along correct information about a patient's medicines. Find out what medicines the patient is taking. Compare those medicines to new medicines given to the patient. Make sure the patient knows which medicines to take when they are at home. Tell the patient it is important to bring their up-to-date list of medicines every time they visit a doctor.

Use alarms safely

NPSG.06.01.01

Make improvements to ensure that alarms on medical equipment are heard and responded to on time.

Prevent infection

NPSG.07.01.01

Use the hand cleaning guidelines from the Centers for Disease Control and Prevention or the World Health Organization. Set goals for improving hand cleaning. Use the goals to improve hand cleaning.

NPSG.07.03.01

Use proven guidelines to prevent infections that are difficult to treat.

NPSG.07.04.01

Use proven guidelines to prevent infection of the blood from central lines.

NPSG.07.05.01

Use proven guidelines to prevent infection after surgery.

NPSG.07.06.01

Use proven guidelines to prevent infections of the urinary tract that are caused by catheters.

Identify patient safety risks

NPSG.15.01.01

Find out which patients are most likely to try to commit suicide.

Prevent mistakes in surgery

UP.01.01.01

Make sure that the correct surgery is done on the correct patient and at the correct place on the patient's body.

UP.01.02.01

Mark the correct place on the patient's body where the surgery is to be done.

UP.01.03.01

Pause before the surgery to make sure that a mistake is not being made.





TJC Recommendation for Improvement: Avoid Therapeutic Duplication of Medication Orders

NEW PROCESS

- Providers must indicate specific instructions for PRN medications.
- Orders are specific and eliminate multiple options for a specific indication.
- Providers / Nurses review orders during patient rounds and at patient handover and provide/obtain clarification.
- Pharmacists review current patient orders for duplication when reviewing medication orders for most frequent duplicates.

EXAMPLES OF CLEAR ORDER COMBINATIONS

PRN Agitation:

- Haloperidol 5 mg po q4h prn: for agitation (give with po Lorazepam)
- Lorazepam 2 mg po q4h prn: for agitation (give with po Haloperidol)
- Haloperidol 5 mg IM q4h prn: for agitation unrelieved by po or for po medication refusal (give with IM Lorazepam)
- Lorazepam 2 mg IM q4h prn: for agitation unrelieved by po or for po medication refusal (give with IM Haloperidol)

PRN Fever:

- Acetaminophen 150 mg po q6h prn: give first for fever
- Ibuprofen 100 mg po q6h prn: for fever not controlled with acetaminophen

PRN Nausea:

- Ondansetron injection 4 mg IV q6h prn: for nausea
- Promethazine 6.25 mg IV q6h prn: for nausea unresponsive to ondansetron

PRN Pain:

- Oxycodone /Acetaminophen 5 mg/325 mg 1 tab po q4h prn: for pain scale 3-6 / 10
- Oxycodone/Acetaminophen 10 mg/ 325 mg 1 tab po q4h prn: for pain scale 7-10/ 10
- Hydromorphone 0.5 mg IV q4h prn: for pain unrelieved by oxycodone/acetaminophen or if unable to take po

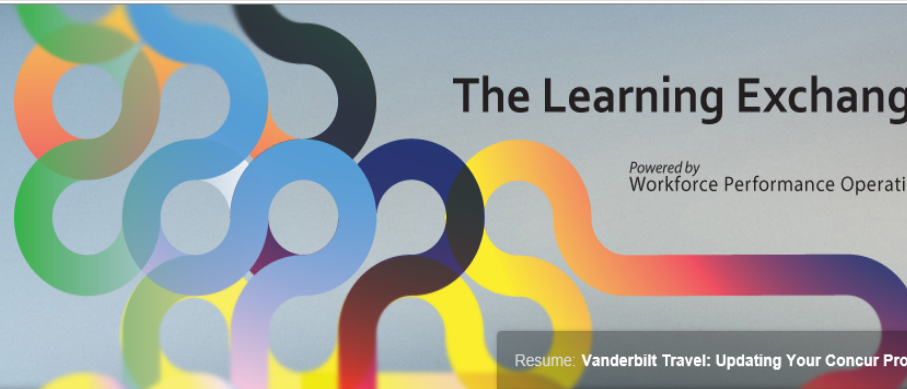
Shared Visits

- Split/Shared Encounter:
 - Encounter between MD & NP
 - Not applicable to medical students, nurses, residents
 - Not applicable to consultations, procedures or critical care services
 - Service must be medically necessary.
 - Service must be within scope of practice/licensure of NP.
 - NP service & MD service may occur jointly or at independent times on same day calendar day.
 - Both must complete a face to face encounter in order to bill as a shared/split visit.
 - Both NP & MD should document what each personally performed.
 - Total documentation by both NP & MD should support the level of service reported.

Incident to Encounters

- Medicare Incident To Criteria:
 - MD must personally perform the initial service & remain actively involved in the course of treatment
 - MD must be present in the office suite and perform a face to face encounter.
 - MD is delegating work to the NP
 - MD and NP must be in the same specialty. Incident To applies to the office/clinic setting (not applicable in the hospital setting)
- Cannot be used when:
 - Seeing new patients
 - Seeing established patients with new problems
 - Physician not physically present in office suite
 - Physician not performing face to face encounter

Learning Management System



The Learning Exchange

Powered by
Workforce Performance Operations

Resume: [Vanderbilt Travel: Updating Your Concur Profile](#)

Find a Course

Message Board 0

You currently have no messages.

My Courses

See courses you are enrolled in

Catalog

See a complete list of available courses

Resources

Browse or download resources

FreeForm

Share, Collaborate & Educate

Admin Login



People Finder

VANDERBILT UNIVERSITY MEDICAL CENTER

Event Calendar | People Finder | My Health Login



RESEARCH

EDUCATION

CAREERS

Referring a patient to Vanderbilt

Patients & Visitors click here

Search

Entire Site



A-Z Index

Maps and Parking

People Finder

RESOURCES FOR EMPLOYEES

C2HR Self-Service

Email

Kronos

Nursing

Starbrite

Star Panel

MY HEALTH CHAT
JOIN US FOR A LIVE FACEBOOK CHAT

FEMALE URINARY INCONTINENCE

TUESDAY, MAY 6
6 - 7 P.M.



Giving
We are a nonprofit, academic



Featured Video
How to Control Spring Allergies



People Finder

VANDERBILT UNIVERSITY

People Finder

Search for an Individual

Last name (required):

First/preferred name:



Faculty/Staff



Student

Find

Search by Department

Find

Emergency Numbers

Emergency: 1-1911

Police and Security: 2-2745

Vandy Vans/Walking Escorts: 1-8888

Frequently Dialed Numbers

Operator: (615) 322-7311

Medical Center (Hospital): (615) 322-5000

Children's Hospital Operator: (615) 936-1000

Vanderbilt Medical Group: (615) 322-3000

People Finder displays contact information in two views:

Public View - Limited information deemed "Public" by faculty, staff and students accessible to anyone who has internet access.

Vanderbilt Community View - Contact information restricted to the Vanderbilt community. To view restricted information, you must log into People Finder using your VUNetID and e-password.

Why Log In?

You must login with your VUNetID to view faculty, staff and student information restricted to the Vanderbilt community or to edit your personal directory information.

Login

VUNet ID:

e-password:

Login

[People Finder HELP](#)

EpicLeap

New Orienteer Update

Non-Provider Training

*Provider Training
(Peer Training Model)*

- **Combination of web-based and classroom training**
- **Detailed curriculum reflecting VUMC's unique system design**
- **Involvement of Principal Trainers and Credentialed Trainers**
- **In-classroom assessments (immediately following training)**
- **Post-classroom playground access**
- **At-the-elbow support at Go Live and beyond**
- **Mandatory for all**

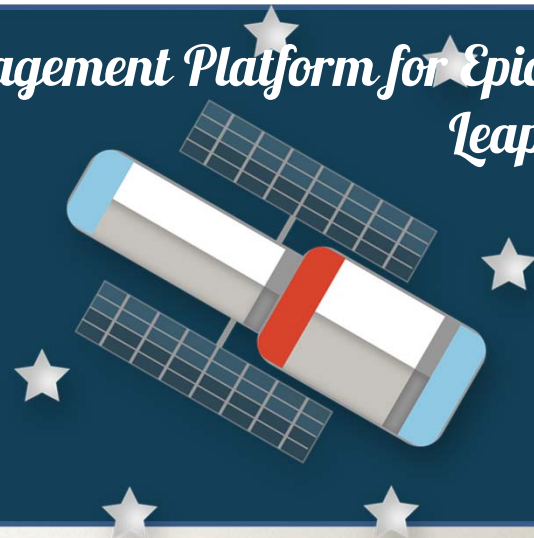


Provider Training

- 2-4 hours of elearning before class
- 4+ hours of classroom training inpatient, outpatient or both (August 19 – October 28; classes available 7 a to midnight, weekdays and weekends)
- 2 hours of personalization lab (October 10-28)
- Some providers may have more hours based on speciality
- Test (will have opportunities for retest if needed)
- Practice time in Epic
- Registration through Vanderbilt Learning Exchange; Classes will start rolling out April 3rd

Hubbl

Enterprise Communication & Task Management Platform for Epic Leap



Hubbl provides Vanderbilt University Medical Center (VUMC) members with secure access to news and tasks. Hubbl will soon include schedules, training, status information, and a message board for frequently asked questions.



For iPhone/iPAD



For Android



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National Guidelines



APRN Consensus Model

- Uniform model of regulation for advanced practice
- Designed to align licensure, accreditation, certification, education (LACE)
- Consensual title for advanced practice: APRN (TN – APN)
 - *4 roles:*



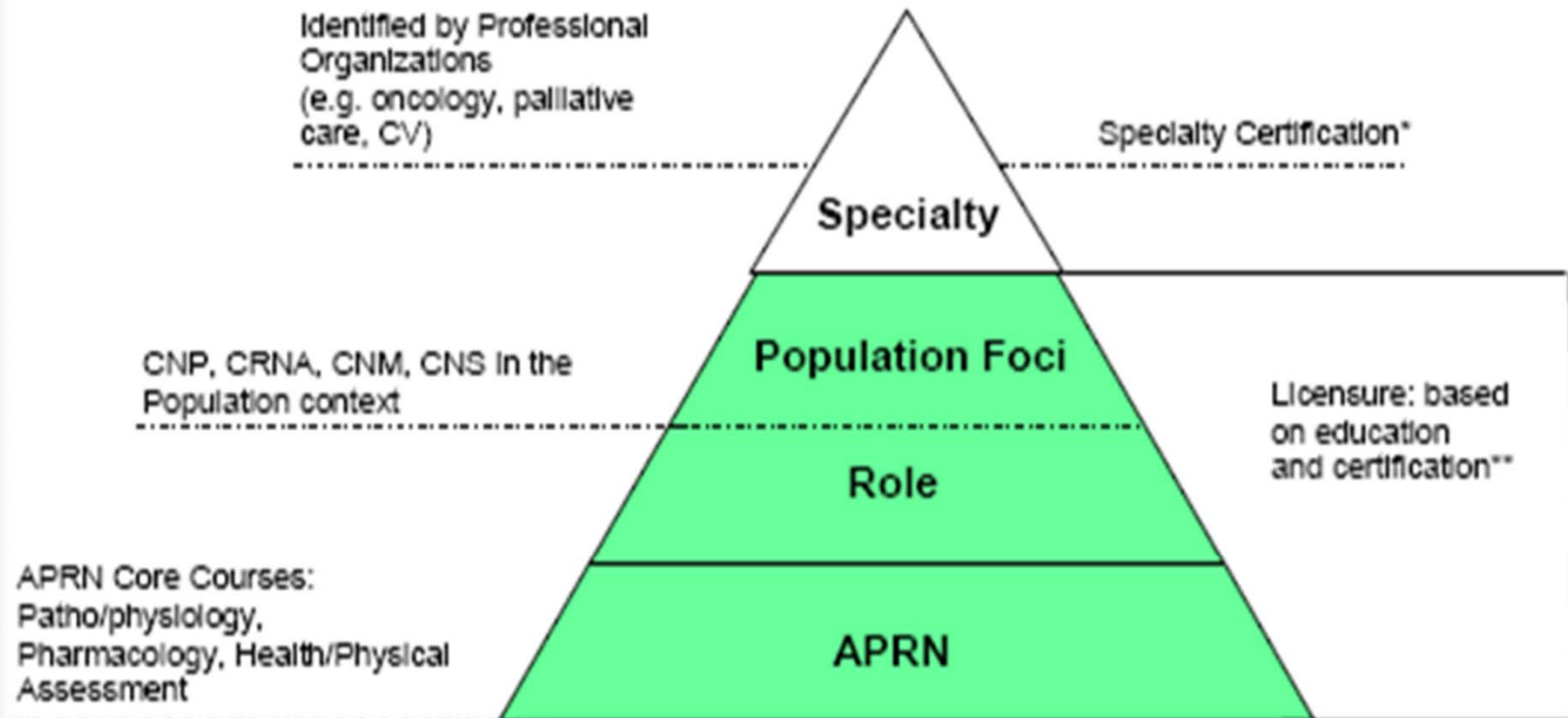
- *6 populations:* Across continuum, Adult-Gero Primary/Acute; Pediatric Primary/Acute; Neonatal, Psychiatric, Women’s health/gender related



APRN Consensus Model (cont'd)

Competencies

Measures of competencies



* Certification for specialty may include exam, portfolio, peer review, etc.

** Certification for licensure will be psychometrically sound and legally defensible examination be an accredited certifying program.



APRN Consensus Model (cont'd)

- Enables practicing to full extent of education and licensure
- Uniformity eases mobility among states, benefits APRN and enhances patient care
- Credential is legal tag; demonstrates successful acquisition of board certification.
- <http://www.mc.vanderbilt.edu/documents/CAPNAH/files/APRNConsensusModelFinal09.pdf>



Specialty Practice (cont'd)



- If signing title documents, use board granted credentials
- Some payors withhold payment if certification doesn't match practice
- **Professional/Personal Responsibility to assure LICENSE/CERTIFICATIONS CURRENT**
- 90 day warning from PSS prior to expiration (certifications, license)





American Nurses Credentialing Center (ANCC)

<http://www.nursecredentialing.org/>

The screenshot shows the ANCC website interface. At the top, the ANCC logo is displayed with the text "AMERICAN NURSES CREDENTIALING CENTER". Navigation links include Home, About ANCC, About ANA, Contact Us, FAQ, and SiteMap. A secondary navigation bar contains Certification, Magnet, Pathway to Excellence, Accreditation, and Events & Conferences.

ANCC is the world's largest and most prestigious nurse credentialing organization, and a subsidiary of the American Nurses Association (ANA).

ANCC is the only nurse credentialing organization to successfully achieve ISO 9001:2008 certification in the design, development, and delivery of global credentialing services and support products for nurses and healthcare organizations.

ANA AMERICAN NURSES ASSOCIATION

SGS

Login

New Customer?
If you are applying for a certification, please select REGISTER to start the application process.

Already a Customer, but don't know your login?
If you are already a customer, but are unsure of your User ID and Password, please search using any of the fields below and select SEARCH.

First Name Last Name
Soc. Sec. No. OR Certification Number
(XXX-XX-XXXX)

Existing Customer, with login?
If you are already a customer and you know your User ID and Password, please enter your information and select LOGIN.

Email Address Password: [Forgot Password?](#)

Should you experience any problems logging in please contact our Customer Service Department at (800) 284-2378, M-F 9-5 EST

Please Note: Popup blockers must be turned off and IE 7 or later is recommended. Also you will need to have Adobe Acrobat Reader. To download Adobe Acrobat Reader [click here](#).



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FPPE/OPPE

Professional Practice Evaluation

Professional Practice Evaluation

- ✓ Joint Commission Standards
- ✓ MS.08.01.01 and MS.08.01.03

The Joint Commission



- Ongoing Professional Practice Evaluation (OPPE), MS.08.01.01
 - To move from cyclical to continuous evaluation of a practitioner's performance to identify practice trends that impact quality, patient safety and determine whether a practitioner is competent to maintain existing privileges or needs referral for a focused review.
- Focused Professional Practice Evaluation (FPPE), MS.08.01.03
 - To verify competency, when applying for new privileges (ie. new hire) and whenever questions arise regarding the practitioner's professional performance.



Focused Professional Practice Evaluation (FPPE)

- A period of focused review (JC standard MS.08.01.01).
- Clearly defined performance monitoring process
- Time or volume limited
- Consistently implemented
- Assigned proctor, usually a peer
- Outlined plan for improvement

Orientation Handbook p.43

When is an FPPE performed?



- When a practitioner has the credentials to suggest competence, but additional information or a period of evaluation is needed to confirm competence in the organization's setting.
- Implemented for all newly requested privileges
 - Practitioners new to the organization
 - Existing practitioners applying for new privileges
- When practice issues are identified that affect the provision of safe, high-quality patient care
 - Triggered from an ongoing evaluation or clinical practice trends
 - Triggered by a single incident or sentinel event



How can we measure FPPE?

- Chart review
- Monitoring clinical practice patterns
- Simulation
- Peer Review (Internal and/or External)
- Discussions with other individuals involved in patient care
- Direct Observation



Critical Care Advanced Practice - Focused Professional Practice Evaluation

Name of Practitioner being evaluated: _____

This practitioner is undergoing a Focused Professional Practice Evaluation for the following reason:

Six month evaluation for newly hired practitioner, confirmation of competence as an Advanced Practice Provider. *See attached Delineation of Privileges List "Domains and Core Competencies for Nurse Practitioners"

Application for new privileges, confirmation of competence in new privilege(s)

Referred for focused review after Ongoing Professional Performance Evaluation. Date of OPPE: _____

Referred for focused review for other reason, please specify: _____

The practitioner has satisfactorily demonstrated competence in practice and applicable privileges within his/her scope of practice and is recommended to be released from the focused monitoring period.

The practitioner has not yet demonstrated competence in certain areas of the privileges/scope of practice requested and has agreed to further evaluation as outlined below and within the determined time frame.

Assigned Proctor: _____

Delineation of Privileges List made available to Proctor: _____

Time limit for further review (if indicated): _____

Date of follow up evaluation (if indicated): _____

Specific competencies for review (if indicated):

Plan for improvement as determined in collaboration with proctor, practitioner and others as appropriate (if indicated):

*Methods for measurement of improvement include but not limited to: direct observation, retrospective medical record review, overreads, review of surgical/procedure case lists and informal interviews with peers, house staff, nursing staff, patients and others as appropriate.

Practitioner: _____

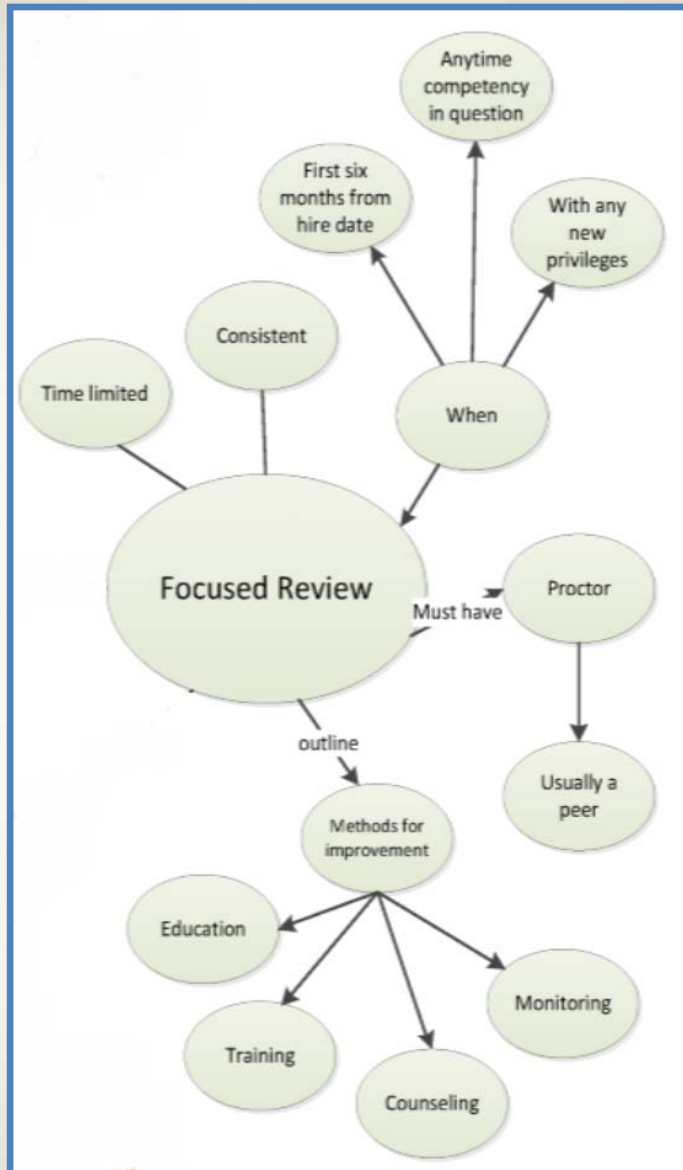
Date: _____

Proctor (if other than Supervising MD): _____

Date: _____

Supervising MD: _____

Date: _____



Ongoing Professional Practice Evaluation (OPPE)



- To move away from the procedural, cyclical process in which practitioners are evaluated when privileges are initially granted and every 2 years thereafter.
- To continuously evaluate a practitioner's performance
- To identify professional practice trends that impact on quality of care and patient safety.
- To decide whether a practitioner is competent to maintain existing privileges or needs referral for FPPE



What is OPPE?

- Clearly defined quality review process to evaluate each practitioner's practice.
- Type of data collected may be general but also must include data that is determined by *individual departments and be individual practice specific*
- Can include both subjective and objective data
- Must occur more than once a year, usually every 6-8 months



Types of Data

• Qualitative

- Professionalism
 - Behavior
 - Involvement/Commitment to Practice
 - Leadership
- Communication
 - Patients/Families
 - Health Care Team
 - Oral/Written
- Tools
 - Questionnaires
 - Surveys
 - Evaluation forms
 - Discussions
 - Direct observance
 - Confidential reporting methods
 - Chart audits

• Quantitative

- Performance Indicators
 - Blood transfusion patterns
 - Ventilator days
 - Hand hygiene
 - Protocol adherence
- Outcomes Data
 - Length of stay
 - Readmission rates
 - Nosocomial infection rates
- Technical performance
 - Complication rates
 - Frequency of procedures performed
 - Performance indicators (protocol, time out)
- Tools
 - Dashboards
 - Scorecards
 - Graphs
 - Reports
 - Checklists





What is Competency?

Professionalism

Patient Care

Interpersonal
communications

Medical/Clinical
knowledge

Systems based practice

Practice based learning
and improvement

Scientific Foundation

Leadership

Quality

Practice Inquiry

Technology and
Information Literacy

Policy

Health Delivery Systems

Ethics

Independent Practice

Neurocritical care

Trauma

Glucose management

Surgical ICU

Cardiology arrhythmia

Inpatient medicine

Cardiothoracic ICU

Medical ICU

Hematology





NOTE: This page is for preview purposes only. Any data entered below will NOT be saved. [Go to the real survey](#) [X] HIDE

Ongoing Professional Practice Evaluation Returning?

Please take a couple of minutes to complete this survey regarding your Nurse Practitioner.

First and last name of Nurse Practitioner
* must provide value

What is the primary service for this Nurse Practitioner?
 Neuro ICU Surgical ICU Medical ICU CVICU Burn Unit Trauma Neurosurgery Neurology Endovascular Surgical Neuroradiology Glucose Management Service Riven Inpatient Medicine Geriatrics Inpatient Medicine reset

What is your clinical affiliation with this Nurse Practitioner?
* must provide value Supervising Physician or Attending Physician Peer Nurse Practitioner or Physician Assistant I am the Nurse Practitioner (self evaluation) Other, please specify in comments section reset

Professionalism
Demonstrates behaviors that reflect a commitment to continuous professional development, ethical practice, an understanding and sensitivity to diversity and a responsible attitude towards patients, profession and society.
* must provide value Poor Needs Improvement Proficient, meets expectations Advanced, experienced Expert, consultant reset

Patient Care
Provides patient care that is compassionate, appropriate and effective for the promotion of health, prevention of illness, treatment of disease and care at the end of life.
* must provide value Poor Needs Improvement Proficient, meets expectations Advanced, experienced Expert, consultant reset

Medical/Clinical Knowledge
Demonstrates knowledge of established and evolving biomedical, clinical and social sciences and the application of knowledge to patient care and the education of others.
* must provide value Poor Needs Improvement Proficient, meets expectations Advanced, experienced Expert, consultant reset

To practice a sample OPPE, please scan this code or go to this link:

<https://redcap.vanderbilt.edu/surveys/?s=N3XJ7N8WTR>



<https://redcap.Vanderbilt.edu/surveys/?s=N3XJ7N8WTR>



Please indicate updates to your professional portfolio (check all that apply).

Committee Involvement
 Publications
 Presentations
 Special projects
 Continuing education
 Lectures/teaching responsibilities
 Precepting students
 Research
 Process improvement initiatives
 Abstracts in review
 Scheduling
 Protocol development
 Orientation development
 Elected office
 Honors and awards
 Other

Please share more details regarding your updates to your professional portfolio (you may copy and paste these directly from your CV).

[Expand](#)

Please list your professional goals for the upcoming year (please list at least 2).

* must provide value

[Expand](#)

Have you completed the yearly required amount of contact hours for your area of work? Check all that apply.

40 CME credits for Department of Medicine providers
 20 CME credits for Department of Anesthesiology providers
 20 CME credits for Department of Surgery providers
 20 CME credits for Department of Neurology providers

Must be able to provide evidence of continuing education requirement if audited.

Stroke Education: All NPs/PAs who care for patients with stroke (as primary or secondary dx) must have at least 8 hours of related education (stroke, cardiac, diabetes) per year. These hours can include journal articles, lectures, conference sessions, etc. (does not have to be formal contact hours). Please list your 8 hours of education here:

* must provide value

[Expand](#)

i.e. Journal Article- "Stroke in Elderly Patients" (30 minutes or .5 hour)

Have you completed the 2 contact hours of controlled substance education as required by the Tennessee Board of Health? Yes No

[reset](#)

Have you completed the yearly required amount of contact hours for your area of work? Check all that apply.

40 CME credits for Department of Medicine providers
 20 CME credits for Department of Anesthesiology providers
 20 CME credits for Department of Surgery providers
 20 CME credits for Department of Neurology providers

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* must provide value

[Expand](#)

i.e. Journal Article- "Stroke in Elderly Patients" (30 minutes or .5 hour)

Have you completed the 2 contact hours of controlled substance education as required by the Tennessee Board of Health? Yes No

[reset](#)

For ICU and Trauma NPs/PAs, have you completed annual "Violent Restraint" education?

* must provide value

Yes No Does not apply

[reset](#)

Restraint policy and Face to Face documentation

Have you completed the webservices required for faculty appointed practitioners?

<https://medapps.mc.vanderbilt.edu/foto>

* must provide value

Yes No

[reset](#)

<https://medapps.mc.vanderbilt.edu/foto>

Please indicate your current licensure and certifications (check all that apply).

ACNP- BC
 AG-ACNP-BC
 FNP-BC
 ANP-BC
 APRN/Master's in Nursing
 DNP/PhD
 PA-C
 RN
 DEA
 ACLS
 BLS
 FCCS Instructor
 Other

Do not list expired licensure/certification

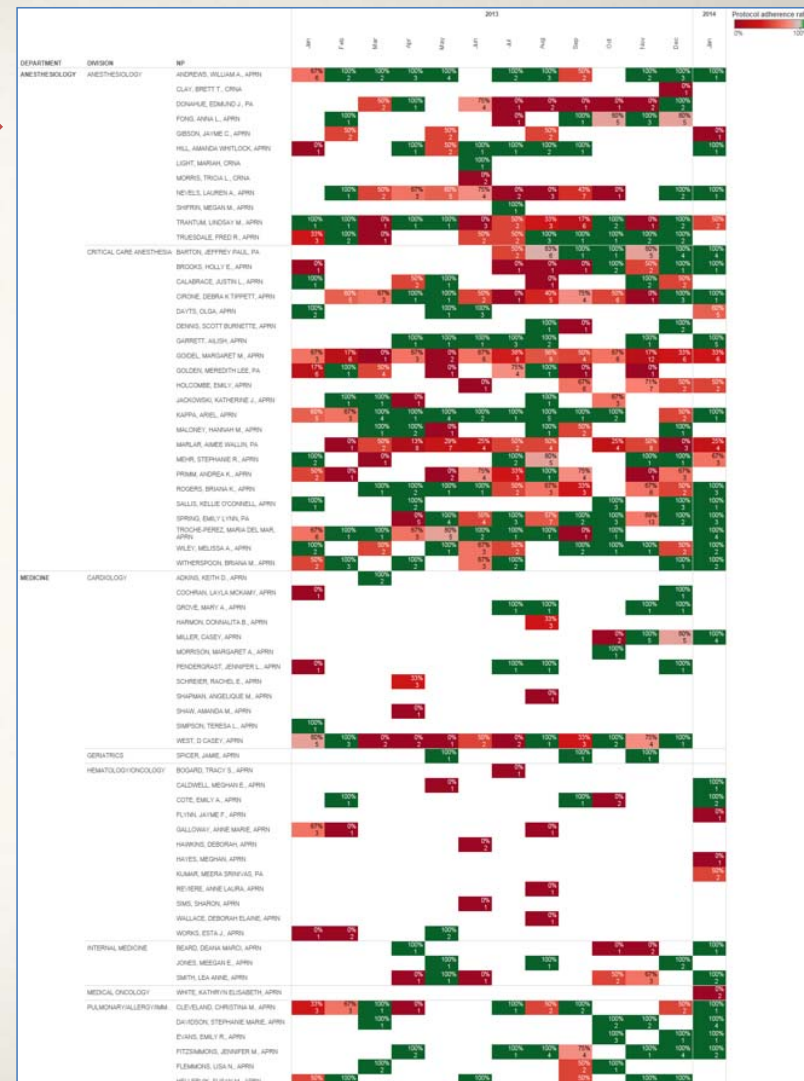
Which procedures do you currently hold privileges for? Check all that apply.

Central line placement
 Central line change over wire
 Intubation
 Arterial line placement
 Lumbar puncture
 Moderate sedation
 Chest tube insertion
 Chest tube removal
 Epicardial pacing wire removal
 Thoracentesis
 IABP removal
 Arterial sheath removal
 Other

only list current privileged procedures

Practice-Specific Quality Indicators

- NP RBC Utilization
- NP Service O/E LOS
- NP Unit O/E LOS
- NP Discharges by noon
- NP Readmissions
- CLABSI
- CAUTI
- Hand hygiene
- Practice specific metrics for clinical practice standards and processes



Which of the following is NOT true regarding Professional Practice Evaluation?

- A. OPPE occurs every 6 months (April & October)
- B. FPPE verifies competence for a newly hired APRN/PA
- C. FPPE does not use direct observation as a means to evaluate competency
- D. FPPE is reactivated when questions arise regarding an established practitioner's performance

Per VUMC policy, all of the following pertain to timely documentation except:

- A. Supports safe & accurate care
- B. Must be completed within 24 hours of admission or consultation
- C. **Is not required prior to any operation or procedure**
- D. If incomplete >28 days, results in automatic suspension of privileges

When comparing staff and faculty, which of the following is NOT a shared commonality?

- A. Have an AP leader for support
- B. **Required to give 4 months notice**
- C. Undergo FPPE and OPPE
- D. Receive malpractice insurance via VUMC's self-insured trust

Which of the following is true regarding APP supervision?

- A. Requires 10% chart review
- B. Requires physical presence at all times
- C. Requires collaborative creation of evidence-based protocols
- D. Requires 50% review of all CS prescriptions

Office of Advanced Practice Virtual Tour



www.vanderbiltoap.com

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January 2016

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24	25	26	27	28	29	30
31						

Stay Connected!

- Click for 2015-2016 VUMC Advanced Practice Events
- VUMC Nursing Calendar
- Subscribe to Nurse Alerts!

Please Welcome! December New APRNs and PAs

- Elizabeth Cockerman, APRN (NICU)
- Cindy Desio, APRN (Murfreesboro)
- Mary Katherine Goodson, APRN (NICU)
- Jananne Horch, APRN (VOR)
- Tracy Marzani, APRN (CSX)

CRNA Week Ice Cream Sundaes!

Attention all APRNs and PAs! Please join us in celebrating CRNA week!!! Ice Cream Sundaes will be served on January 29th between 1:30 and 2:30 pm in the TVC 4648 Conference Room.

What's in a name?

APRNs, "Advanced Practice Registered Nurses" include: Certified Nurse Practitioners, Nurse Anesthetists and Nurse Midwives and Clinical Nurse





Wait! Before you leave:

- Check your email for the Advanced Practice Orientation Survey link OR scan the QR Code;
- Complete the survey;
- Receive your certificate!





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Certificate of Completion Congratulations!

